



CITY OF FORT LAUDERDALE

DRAFT

**AVIATION ADVISORY BOARD MEETING MINUTES
FORT LAUDERDALE EXECUTIVE AIRPORT
RED TAILS CONFERENCE ROOM
6000 NW 21 AVENUE, FORT LAUDERDALE, FLORIDA
THURSDAY, JUNE 24, 2021 – 1:30 P.M.**

		Cumulative Attendance 7/2020-6/2021	
		Present	Absent
Board Members	Attendance		
Louis Gavin, Chair	P	8	0
Mark Volchek, Vice Chair	P	7	1
Jeff Johnson	A	7	1
William Gilbert	P	2	0
Robert Laughlin	P	5	1
Wes Szymonik	P	7	1
Pierre Taschereau	P	8	0
Valerie Vitale	A	7	1
Non-Voting			
Tamarac Vice Mayor	P	6	2
Marlon Bolton			
Jeff Helyer, City of Oakland Park	P	7	1

Airport Staff

Rufus A. James, Airport Director
Carlton Harrison, Assistant Airport Director
Jeri Pryor, Program Manager I
Khant Myat, Project Manager II/Airport Engineer
William Ward, Airport Operations Supervisor
Linda Blanco, Senior Administrative Assistant
Miguel Laca, Financial Administrator

Others

Jarrett Kreger, MNREH Florida, LLC
Tom O'Donnell, Kimley-Horn and Associates, Inc.
Don Campion, Banyan Air Service, Inc.
Mike Worley, JM Family Enterprises, Inc.
Carlington Smith, Jet East/Gama Aviation
Leonel Leon, W Aviation, LLC
Jerry Jean-Phillipe, Virtual Meeting Technician
J. Oppерlee, Recording Secretary, Prototype, Inc.

CALL TO ORDER

Chair Gavin called the meeting to order at 1:30 p.m.

Roll Call

Roll was called and a quorum was determined to be present.

Motion made by Mr. Taschereau, seconded by Mr. Gilbert, to allow Mr. Volchek to attend the meeting via Zoom. In a voice vote, the motion passed unanimously.

Motion made by Mr. Taschereau, seconded by Mr. Gilbert, to allow Mr. Szymonik to attend the meeting via Zoom. In a voice vote, the motion passed unanimously.

APPROVAL OF MINUTES

- **April 22, 2021**

Motion made by Mr. Laughlin, seconded by Mr. Taschereau, to approve the minutes of the April 22, 2021 meeting as presented. In a voice vote, the motion passed unanimously.

VOTING ITEMS

1. **Parcel 2A Assignment of Lease Agreement – GTN Properties, LLC to MNREH Florida, LLC**

Mr. James described the lease agreement and recommended approval.

Motion made by Mr. Laughlin, seconded by Mr. Taschereau, to approve the lease agreement as submitted. In a voice vote, the motion passed unanimously.

2. **Taxiway Intersection Improvement Project 12455 - Contract Award - \$2,548,551.89**

Mr. Myat described the bid process and recommended awarding the contract to General Asphalt Company, Inc.

Motion made by Mr. Gilbert, seconded by Mr. Taschereau, to award the contract to General Asphalt Company, Inc. In a voice vote, the motion passed unanimously.

3. **Amendment to Public Transportation Grant Agreement for the Design and Construction of Runway 31 By-Pass Taxiway Project - \$385,000**

Mr. Myat described the amendment and recommended approval.

Motion made by Mr. Gilbert, seconded by Mr. Taschereau, to approve the amendment to the grant agreement as submitted. In a voice vote, the motion passed unanimously.

4. Amendment to Public Transportation Grant Agreement for the Design and Construction of Taxiway Golf Pavement Rehabilitation Project – \$412,000

Mr. Myat described the amendment and recommended approval.

Motion made by Mr. Laughlin, seconded by Mr. Taschereau, to approve the amendment to the grant agreement as submitted. In a voice vote, the motion passed unanimously.

5. Public Transportation Grant Agreement for the Construction of Mid-Field Taxiway Extension and Run-up Area Project - \$946,200

Mr. Myat described the agreement and recommended approval.

Motion made by Mr. Laughlin, seconded by Mr. Gilbert, to approve the grant agreement as submitted. In a voice vote, the motion passed unanimously.

UPDATE ITEMS

A. Noise Compatibility Program

Mr. James reviewed the statistics and said there had been a 33% drop in calls in April and a 64% drop in May. He attributed this to residents' windows being closed in the warmer weather.

B. Development and Construction

Mr. Ward described ongoing projects: The Taxiway Foxtrot relocation project, which included tying the new pavement service into the runway. The contractor was currently working on phase 3B, including work on Taxiway Delta. The expected completion date for Taxiway Delta was June 30. Taxiway Romeo was also having work done and the anticipated completion time is July/August.

Mr. Ward reported the Airfield Signage Replacement Project being completed by Southeast Site Services and was scheduled to begin July 6 with a completion date of early 2022. This entailed replacing all of the fluorescent signs with LED signs and bringing them into compliance with new FAA standards.

Operational numbers were also included in the report.

C. Arrearages

Mr. James reported there were no arrearages for rent or fuel flowage.

D. Communication to the City Commission

Mr. James had none to report.

E. Other Items

i. Public Comments

Mr. Worley, JM Family Enterprises, Inc., asked if he could attend future meetings via Zoom as he is often travelling and unable to make the meetings. Mr. James stated they were working with the City Clerk to get the proper permission and technical requirements.

Mr. James noted they had a very good relationship with FDOT and he speaks with their representatives regularly to remind them to keep FXE in mind if/when additional funds became available. He said they were fortunate to have matching funds to pursue grant dollars. In the case of the Runway 31 addition, FDOT had originally offered funds for design only this year but had later called to state additional funds were available for construction.

Mr. Laughlin wished to see statistics on fuel sales over time. Mr. James stated in March, it had been slightly less than one million gallons from one FBO, a significant increase. Other FBOs had reported that March 2021 had been the best March ever for them. Mr. James agreed to include these statistics in the Board's packet from now on.

Mr. Taschereau asked where the people that were going through customs were flying in from as well as all the helistop users. Mr. James believed that people wanted to get out and go somewhere different and were using the heliport to visit downtown restaurants and other venues. Regarding the increase in customs passengers, Mr. James thought as more people were vaccinated, they were more comfortable visiting the Caribbean. Don Campion, Banyan Air Service, Inc., reported that people from South America were also flying in to get vaccinated.

ADJOURNMENT

There being no further business to come before the Board at this time, the meeting was adjourned at 2:19 p.m.

NEXT SCHEDULED MEETING DATE: Thursday, July 22, 2021 – 1:30 P.M.

Any written public comments made 48 hours prior to the meeting regarding items discussed during the proceedings have been attached hereto.

Attachments:

June 24, 2021 Meeting Presentation

Minutes prepared by J. Opperee, Prototype, Inc.

VOTING ITEM 1

DATE: August 26, 2021
TO: Aviation Advisory Board
FROM: Rufus A. James, Airport Director 
SUBJECT: Fort Lauderdale Executive Airport - Solicitation for Bids on Vacant Properties – Lot 20/21

The Fort Lauderdale Executive Airport (FXE) has several vacant non-aeronautical properties available for development. In accordance with the City Charter, advertising or solicitation for public bid is not required of Airport properties. However, to maximize the number of proposals submitted staff coordinated with the City's real estate broker, Colliers International (Colliers) to prepare a solicitation for bid on Lots 20/21. The vacant site is in the Airport Industrial Park (AIP) and consists of approximately 5.42 Acres (Exhibit 1).

The sites are designated employment center by Broward County's Comprehensive Land Use Plan (BCCLUP). Employment Center areas are designed to encourage non-residential development compatible with less-intensive land uses and which supports the tourist-oriented segment of the economy as well as high technology and service-based activities. Principle uses permitted in areas designated employment center as permitted by zoning are light manufacturing, office uses, research and assembly, hotels, restaurants, community facilities, communication facilities and non-residential agricultural uses.

Colliers advertised the solicitation for bids in July 2021, and sealed bids were opened August 19th, 2021, with a proposal submitted by one firm:

Firm

Location

Midgard Group Inc. (Midgard)

Fort Lauderdale, FL

The Midgard Group submitted a proposal for the development of Lot 20/21, which has been reviewed by Colliers and City Staff. An Executive Summary and lease proposal matrix has been prepared by Colliers for review (Exhibit 2).

Midgard is a real estate development and management company specializing in office, residential, industrial, and hotel projects. The company is headed by Chief Executive Officer, James Goldstein. His professional background includes over 30 years in Florida real estate development and management. His development experience includes land acquisition, new and rehabilitated residential single family/multi-family and mixed-use properties, commercial development of business parks, office, office condo, warehouse, flex space, self-storage, and retail properties. Midgard is a long-term Airport tenant currently leasing Lot 29/30/34/35 and own adjacent fee simple Lot 27/28/36/37 in the AIP along the Cypress Creek corridor (Exhibit 3).

VOTING ITEM 1

Midgard have continuously made significant improvements to their AIP properties by promoting sustainable practices that reduce environmental impacts and using green building initiatives for efficient use of natural resources. Midgard is proposing to develop Lot 20/21 with three buildings that will include high end office space with flex warehouse, distribution space, and adequate parking.

After reviewing the proposal, it has been determined that Midgard provided a favorable proposal consisting of a minimum annual rent of \$330,000 for the combined development of Lot 20/21, which includes economic terms that are advantageous to the City.

Staff Recommendation

Staff recommends commencement of negotiations for a Lease Agreement with Midgard Group Inc. for the development of Lot 20/21 in the Airport Industrial Park.

Lot 20/21



AUGUST 23, 2021

FXE Ground Lease Development Lot 20/21

Prepared for the City of Fort Lauderdale



Brooke Berkowitz

Director
+1 561 512 3488
brooke.berkowitz@colliers.com

Sal Bonsignore

Senior Managing Director
+1 954 816 8899
sal.bonsignore@colliers.com

Rod Loschiavo

Executive Managing Director
+1 954 652 4614
rod.loschiavo@colliers.com

Kenneth M. Krasnow

Vice Chairman
+1 786 517 4990
ken.krasnow@colliers.com

Executive Summary

On July 1st, 2021, Colliers International commenced marketing efforts to widely market Lots 20 and 21 of Fort Lauderdale Industrial Air Park, Section II ("Subject Property") on behalf of the City of Fort Lauderdale. Our marketing strategy and directive is to solicit proposals, and secure a long-term ground lease tenant for the vacant, 5.42 acre parcel. The Subject Property is located in close proximity to the Fort Lauderdale Executive Airport. Proposed projects should increase the tax base, create jobs, and enhance the overall environment of the City of Fort Lauderdale. An Appraisal provided by Meacham and Associates, Inc., on June 3, 2021, determined the Final Estimate of Value to be \$4,070.00, and the Highest and Best Use for the site is Light Industrial. Based upon the criteria set by the City to attain a minimum 8% return, the minimum rent on the Subject Property was set at \$325,600 annually.

The Subject Property was marketed as outlined in Exhibit "A", and included, on-site signage, premium listing services - Costar & LoopNet, colliers.com and personal outreach. Sealed bids were due to the City on August 19, 2021, and one bid was received by Midgard Group, Inc. The Subject Property received less interest, as compared to prior land lease offerings; this was predominantly due to the size of the parcel and Light Industrial Use. A smaller, light industrial project typically will not fit the investment criteria for an institutional developer. Additionally, the recent increases in overall construction costs, and uncertainty of future pricing are proving to be a challenge for developers as they evaluate the viability of a new, speculative project.

Midgard Group's Submittal

Proposed Development	Construct & manage three (3) single story flex/warehouse buildings totaling approx. 68,028 SF.
Annual Rent Year 1	\$330,000
Lease Term	50 years
Renewals	None
Rent Increases	3%
Rent Deferment	None
Total Lease Value	\$37,222,900

After reviewing Midgard Group's Submittal, our recommendation is to proceed with lease negotiations with Midgard Group, Inc. From the City's perspective, Midgard Group's proposed Project will increase in the tax base, and attract new, local, and international companies with employees in all wage ranges. Additionally, the new project will enhance the Uptown Ft. Lauderdale business community and alleviate some of the demand for new, modern, warehouse space in a submarket with a 6.7% vacancy factor. Midgard Group, Inc. is an existing City of Fort Lauderdale tenant, and currently owns and operates Fort Lauderdale Crown Center, a 24 acre business campus with 475,000 sq. ft. office space in the close proximity to the Subject Property.

The economic Terms contained in Midgard Group's Submittal meets or exceeds the City of Fort Lauderdale's minimum criteria. The overall lease value, inclusive of 3% annual escalations represents a total lease value of \$37,222,900.

August 23, 2021

**VOTING ITEM 1
EXHIBIT 2**

Exhibit “A” Marketing Overview

Marketing Phase	Completed
Executed listing agreement	✓
Create offering memorandum	✓
Install signage	✓
Create due diligence folder via Dropbox	✓
Create Colliers.com website listing	✓
Add property information to Loopnet and CoStar	✓
Add property information to Crexi.com	✓
Send communication to our internal database	✓
Shared project via Loopnet eblast distribution	✓
Shared project Via Crexi.com eblast distribution	✓
Cold called prospects	✓
Followed up with prospective developers who have expressed interest	✓
Followed up with prospective buyers who have expressed interest	✓

August 23, 2021

VOTING ITEM 1

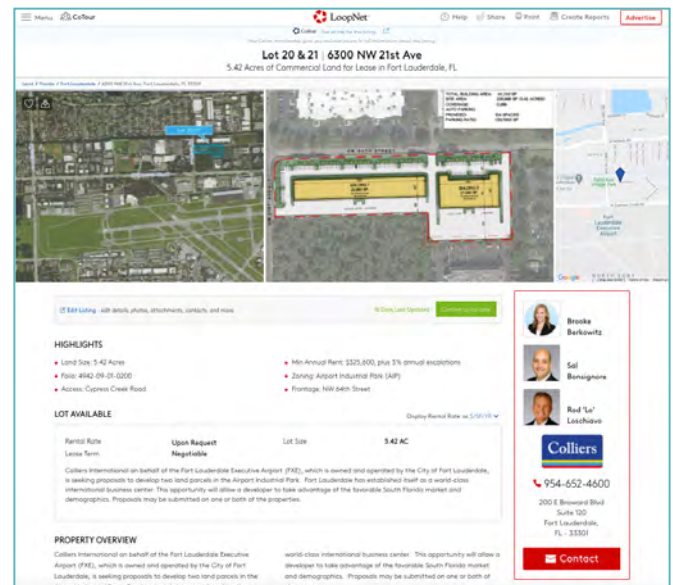
EXHIBIT 2

Loopnet.com

Listing Summary

The property information is listed on Loopnet with Silver exposure, as a benefit of the Silver listing status, Loopnet tracks prospects that have shown interest in a property of this type. This enables us to promote the asset and send a targeted email campaign.

We are able to view these prospects and follow-up accordingly using provided contact information through Loopnet. LOI online along with tracking prospect activity.



Website
Loopnet

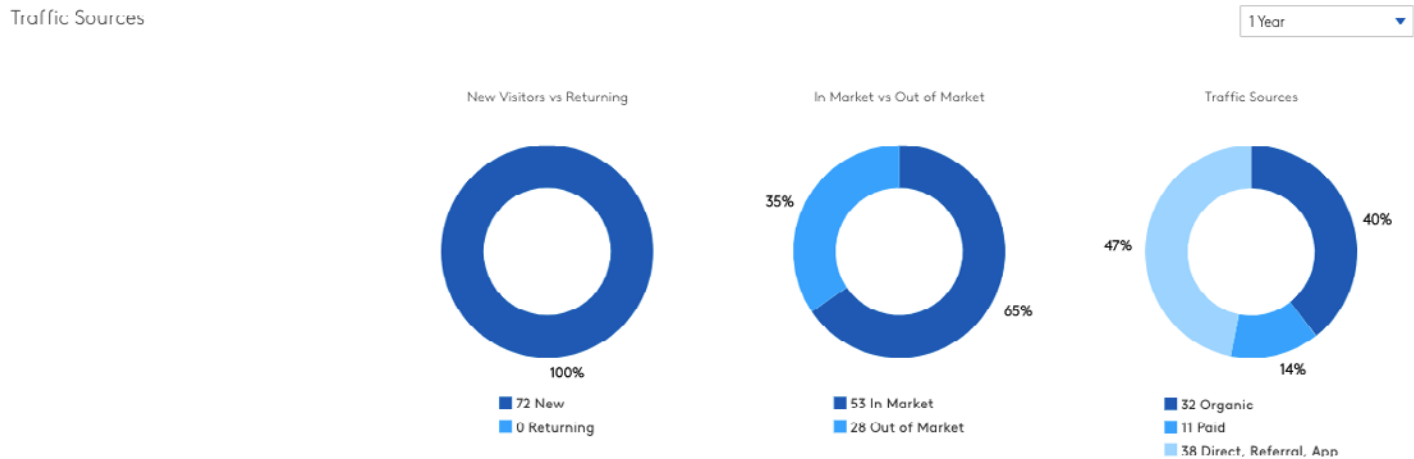
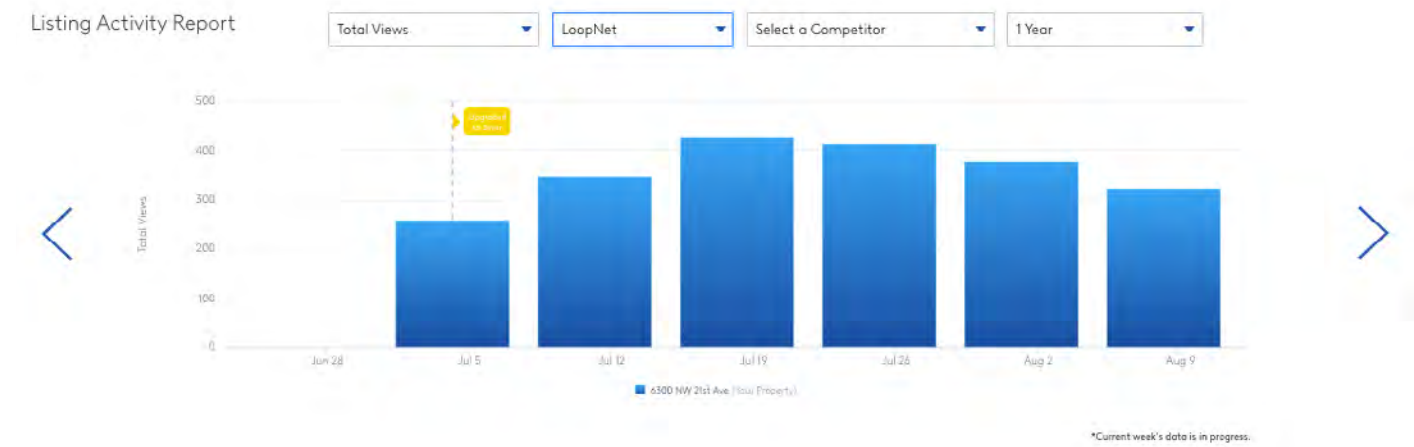
Total Views
2,519



Total Prospects
768

Page Clicks
81

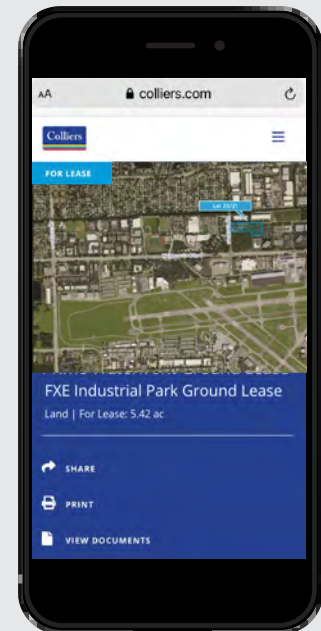
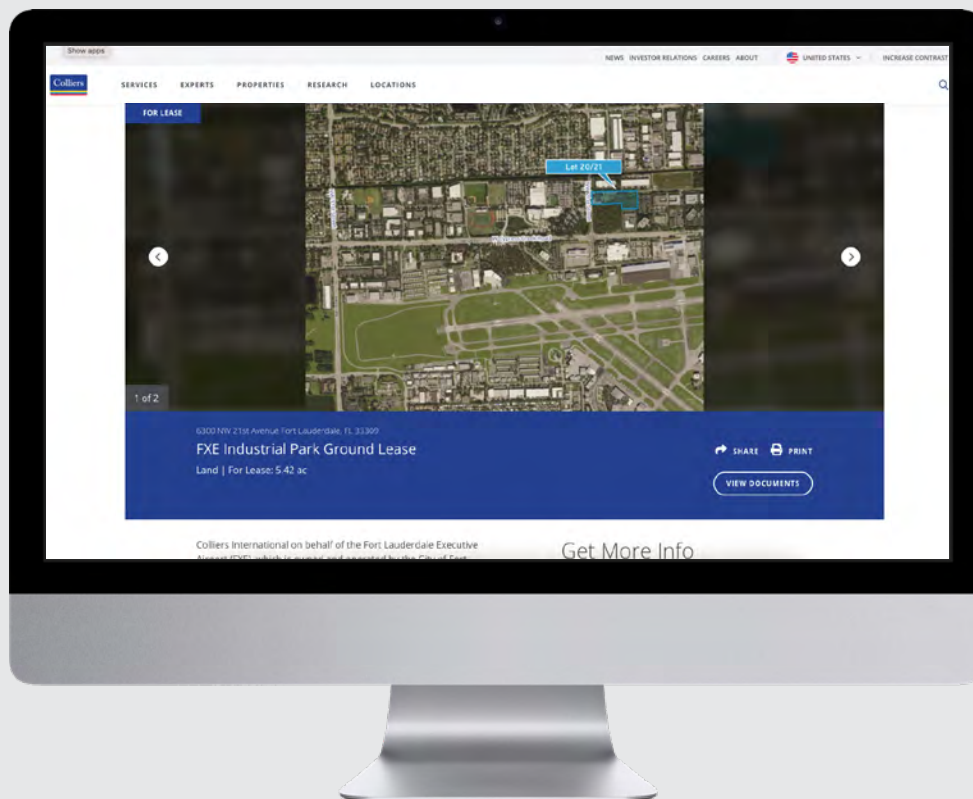
Loopnet.com Listing Activity



August 23, 2021

VOTING ITEM 1
EXHIBIT 2

Colliers.com Property Listing and Featured Property



August 23, 2021

VOTING ITEM 1

EXHIBIT 2

Colliers.com

Marketing Cloud Eblast Campaign

In addition to our personal outreach strategy, information specific to the property has been sent to increase exposure and inform our contacts in our in-house database about this opportunity.

The eblast includes links to the Colliers.com site to download the Property Brochure, view the video and/or submit an LOI online.

Details are provided below for the eblast sent to all developers, commercial real estate professionals, and personal contacts in the industry from our in-house database.



Long Term Ground Lease Development Opportunity

2800 W Cypress Creek Road & 6300 NW 21st Avenue, Fort Lauderdale, FL

Colliers International on behalf of the Fort Lauderdale Executive Airport (FXE), which is owned and operated by the City of Fort Lauderdale, is seeking proposals to develop two land parcels in the Airport Industrial Park. Fort Lauderdale has established itself as a world-class international business center. This opportunity will allow a developer to take advantage of the favorable South Florida market and demographics. Proposals may be submitted on one or both of the properties.

Proposed projects should: (1) increase tax base, (2) create high paying jobs, and (3) enhance the environment of the City.

Proposals will be due to the City of Fort Lauderdale August 19th, 2021.

Parcel Details

2800 W Cypress Creek Road		6300 NW 21st Avenue	
Parcel Number	803	Parcel Number	Lot 20/21
Land Size	3.50 Acres +152,503 SF	Land Size	5.42 Acres +235,998 SF
Min Annual Rent	\$272,800	Min Annual Rent	\$325,600

[Download Flyer](#) [Due Diligence](#) [Contact Us](#)



Website
Marketing
Cloud



Last Eblast Date
8/10/21



**Total Eblasts
Delivered**
1,163



Open Rate
23.8%

August 23, 2021

**VOTING ITEM 1
EXHIBIT 2**

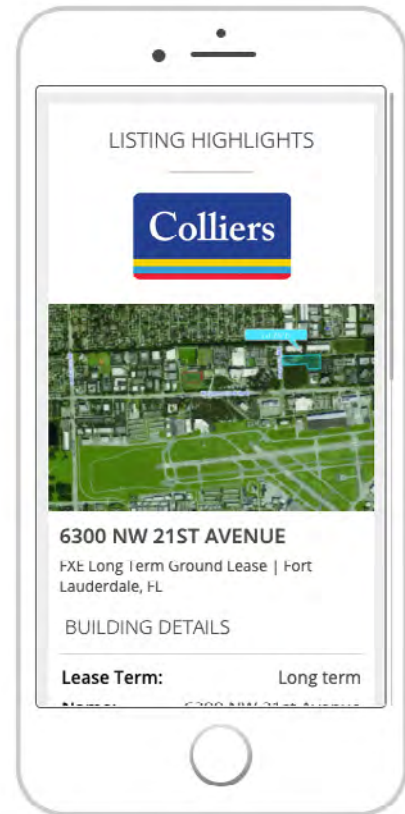
CREXi.com

Listing Summary

We have the property information listed on Crexi.com which also enables us to reach an extended list of prospects and commercial real estate professionals to gain additional exposure.

Distribution is sent monthly to a specific list of prospects that are interested in this product type.

The site includes links to download the Due Diligence Materials and/or submit an LOI online along with tracking prospect activity.



Website
CREXi

Total Views
29

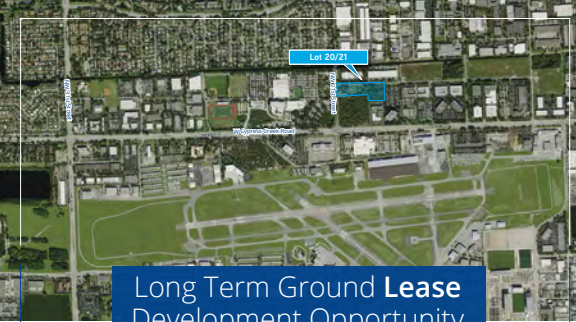


Total Prospects
8

August 23, 2021

VOTING ITEM 1
EXHIBIT 2

OFFERING MEMORANDUM



Long Term Ground Lease Development Opportunity

6300 NW 21st Avenue

Colliers | **FXE FORT LAUDERDALE EXECUTIVE AIRPORT**
CITY OF FORT LAUDERDALE

Accelerating success.

Parcel Details

Location Summary



Fort Lauderdale Executive Airport

- Fort Lauderdale Executive Airport is located in the heart of the City's Uptown Business District, just minutes from downtown Fort Lauderdale. Owned and operated by the City of Fort Lauderdale, Executive Airport serves a variety of general aviation needs including aircraft refueling and storage, corporate aviation, air ambulance, air charter, maintenance, avionics, flight training, and aircraft refurbishing.
- Fort Lauderdale Executive Airport features an array of outstanding amenities including a 24-hour FAA Air Traffic Control Tower, US Customs and Border Protection facility, 24-hour Aircraft Rescue and Firefighting services, 24-hour airport security, a Fort Lauderdale Police Substation, and four Fixed-Base Operators (FBOs) that provide fueling, maintenance, aircraft hangars, and other aviation and related services to aircraft operators and their passengers.
- Fort Lauderdale Executive Airport (FXE) is owned and operated by the City of Fort Lauderdale and is a division of the City Manager's Office. The Airport oversees the administration of land leases, development of airport property, as well as operates, maintains, and promotes the Executive Airport, Airport Industrial Park, and the Fort Lauderdale Downtown Heliport (DTL), which serves as a multimodal connection to and from the downtown business area.
- In addition, Executive Airport administers and promotes the City of Fort Lauderdale's Foreign-Trade Zone-241, which offers numerous economic benefits and advantages to companies involved in exporting/importing.
- According to the Florida Department of Transportation's 2019 Statewide Economic Impact Study, the Executive Airport supports 12,708 jobs, with a payroll of \$578,721,000 benefiting the local economy/residents. The combined direct, indirect and multiplier factors of the economic impact study for FXE was reported to be \$2,091,276,000 annually.

Lot 20/21

6300 NW 21st Avenue, Fort Lauderdale



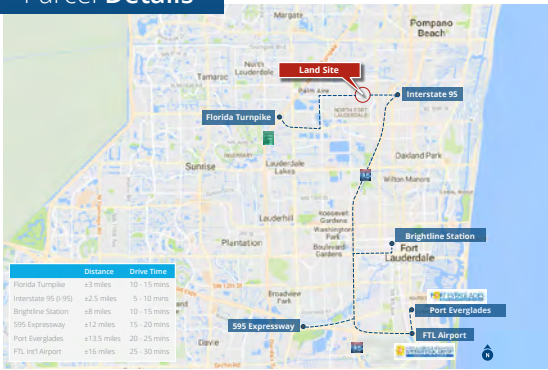
Conceptual Site Plan



Parcel Details

Distance	Drive Time
Florida Turnpike	+3 miles 10 - 15 mins
Interstate 95 (I-95)	+2.5 miles 5 - 10 mins
Brightline Station	+8 miles 10 - 15 mins
I-95 Expressway	+12 miles 15 - 20 mins
Port Everglades	+13.5 miles 20 - 25 mins
FTL Int'l Airport	+16 miles 25 - 30 mins

Parcel Details



Distance	Drive Time
Florida Turnpike	+3 miles 10 - 15 mins
Interstate 95 (I-95)	+2.5 miles 5 - 10 mins
Brightline Station	+8 miles 10 - 15 mins
I-95 Expressway	+12 miles 15 - 20 mins
Port Everglades	+13.5 miles 20 - 25 mins
FTL Int'l Airport	+16 miles 25 - 30 mins

Value Drivers

Uptown Fort Lauderdale

The area of the City of Fort Lauderdale is general described as the area around the Fort Lauderdale Executive Airport in the northwest area of the City of Fort Lauderdale. It is home to a diverse mix of businesses with several company headquarters anchored in the area. With its proximity to Downtown Fort Lauderdale, the Uptown area has served as an affordable alternative to office-based businesses and has developed into a strong industrial market in recent years. The City of Fort Lauderdale has developed a master plan in 2019 with the intent to establish a planning framework to guide future growth in the area by amending the current land use designations to a single land use designation that supports a mix of uses and multi-modal development.

Major Employers:



To view Uptown Urban Village Info click on link here [VIEW ONLINE](#)

Area Demographics



Total Businesses:	Total Daytime Population:
9,922	146,414

Total Population:	2020 Total Households:
144,069	59,117

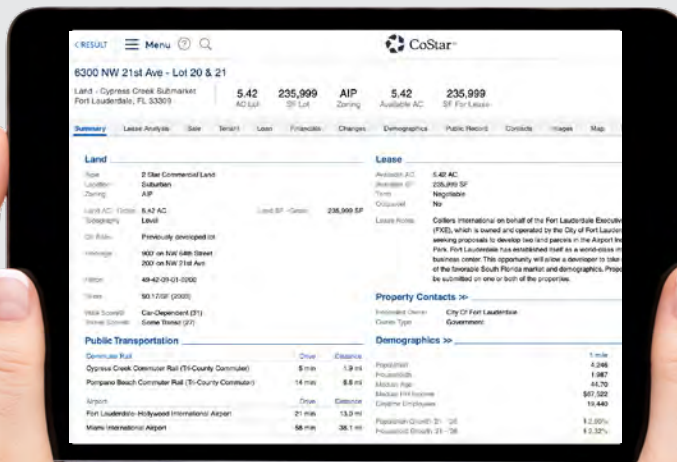
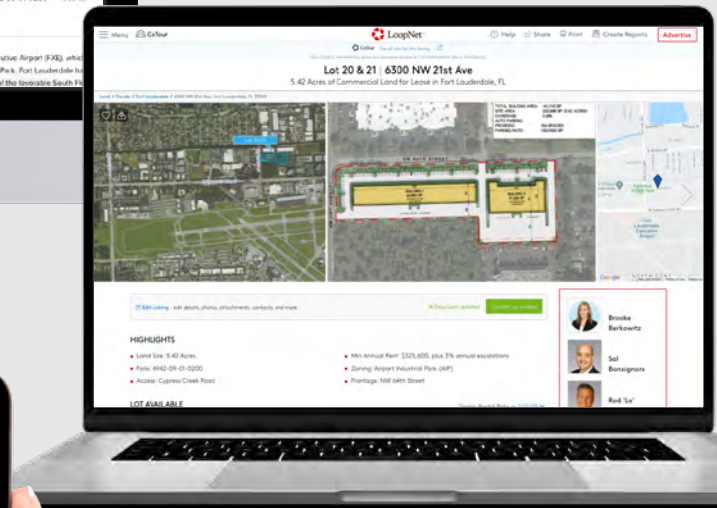
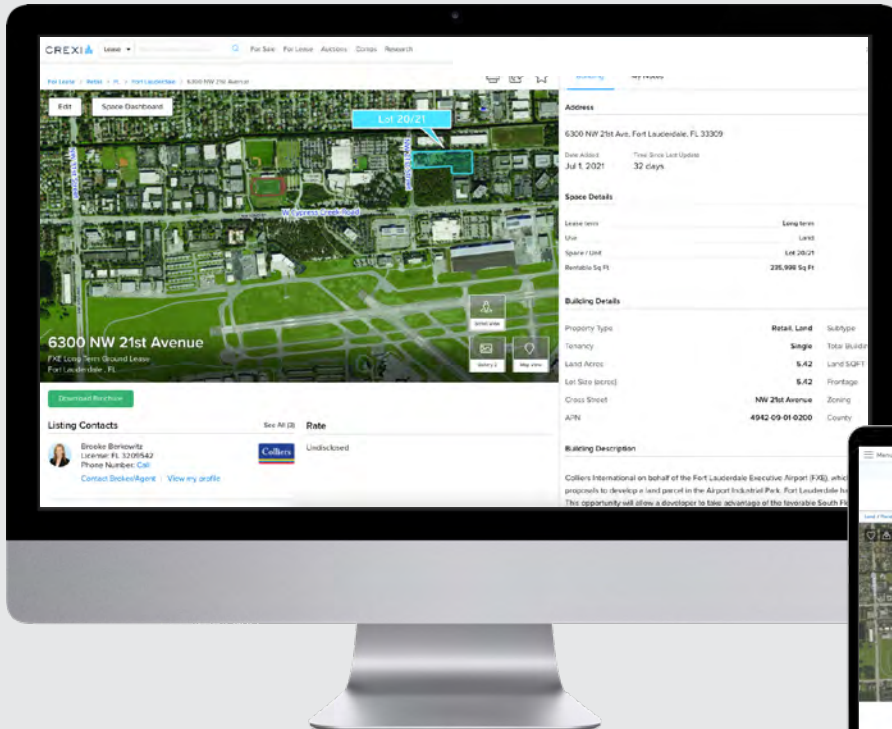
2010-2020 Population Annual Growth Rate:	Average Household Income:
0.88%	\$62,765

Median Age:	2020 Median Household Income:
39.8	\$48,272

August 23, 2021

VOTING ITEM 1 EXHIBIT 2

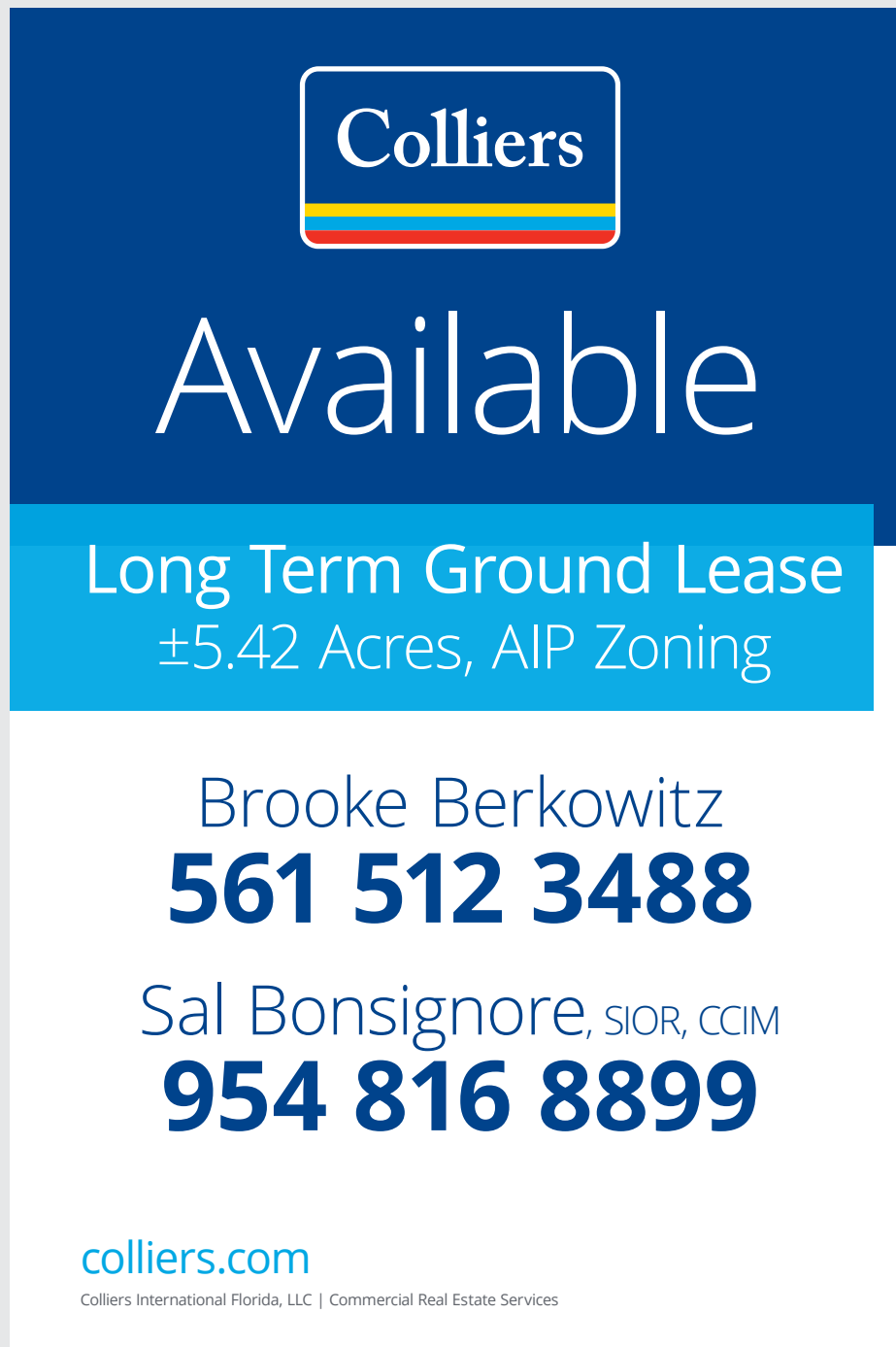
Featured on CRE Listing Tools Crexi.com | Loopnet | CoStar



August 23, 2021

VOTING ITEM 1
EXHIBIT 2

Property Signage Draft



The image is a draft of a property signage sign. It features a dark blue background with the Colliers logo at the top, which consists of the word "Colliers" in white serif font inside a white rounded rectangle with a yellow and red horizontal bar below it. Below the logo, the word "Available" is written in a large, white, sans-serif font. Underneath "Available", there is a light blue horizontal band containing the text "Long Term Ground Lease" and "±5.42 Acres, AIP Zoning" in white sans-serif font. Below this band, the contact information is listed in a dark blue sans-serif font: "Brooke Berkowitz" followed by the phone number "561 512 3488", and "Sal Bonsignore, SIOR, CCIM" followed by the phone number "954 816 8899". At the bottom, the website "colliers.com" is written in a smaller dark blue font, with "Colliers International Florida, LLC | Commercial Real Estate Services" in a very small font below it.

Colliers

Available

Long Term Ground Lease
±5.42 Acres, AIP Zoning

Brooke Berkowitz
561 512 3488

Sal Bonsignore, SIOR, CCIM
954 816 8899

colliers.com
Colliers International Florida, LLC | Commercial Real Estate Services

August 23, 2021

**VOTING ITEM 1
EXHIBIT 2**

Property Signage



Sign 1
Installed on
NW 64th Street

Sign 2
Installed on
NW 21st Avenue



Lot 20/21

FXE Ground Lease Development Lot 20/21

Prepared for the City of Fort Lauderdale | August 20, 2021

Colliers

Brooke Berkowitz

Director
+1 561 512 3488
brooke.berkowitz@colliers.com

Sal Bonsignore

Senior Managing Director
+1 954 816 8899
sal.bonsignore@colliers.com

Rod Loschiavo

Executive Managing Director
+1 954 652 4614
rod.loschiavo@colliers.com

Kenneth M. Krasnow

Vice Chairman
+1 786 517 4990
ken.krasnow@colliers.com



Colliers International Florida, LLC

200 E Broward, Suite 120
Fort Lauderdale, FL 33301
www.colliers.com/southflorida

This document/email has been prepared by Colliers International for advertising and general information only. Colliers International makes no guarantees, representations or warranties of any kind, expressed or implied, regarding the information including, but not limited to, warranties of content, accuracy and reliability. Any interested party should undertake their own inquiries as to the accuracy of the information. Colliers International excludes unequivocally all inferred or implied terms, conditions and warranties arising out of this document and excludes all liability for loss and damages arising there from. This publication is the copyrighted property of Colliers International and/or its licensor(s). © 2021 All rights reserved.

PROPOSAL
GROUND LEASE DEVELOPMENT OPPORTUNITY
LOT 20/21
FOLIO 4942-09-01-0200



August 18, 2021

Mr. James Hemphill
City of Fort Lauderdale
100 North Andrews Avenue
Fort Lauderdale, FL 33301

RE: Fort Lauderdale Industrial Airpark Land Lease – Lot 20/21

Midgard Group, Inc. (MGI) is pleased to present the attached proposal for the Lot 20/21 land lease in the Fort Lauderdale Industrial Airpark. We plan to construct and manage three (3) single story flex/warehouse buildings, with a total investment of \$ 8 to \$10 M.

Our company and this proposal will provide the following benefits:

- Midgard Group, Inc. ('MGI') currently owns and operates Fort Lauderdale Crown Center, a 24-acre business campus with 475,000 sq ft of office space, in the near vicinity of Lot 20/21.
- Our subsidiary, Crown Land Trust Inc., operates an existing land lease with the City on NW 12th Avenue & W Cypress Creek Rd. Crown Land Trust, previously Gateway Investments, has been the lessor for over thirty-five (35) years.
- MGI has cultivated a stable lease base with many notable tenants including CBS Interactive, Broward Sheriff's Office – Child Protective Services, Brown & Brown Insurance, and NOVA Southeastern Dental School.
- MGI is a local and long-term owner with a focus on quality development. Our diverse portfolio ranges from residential, work/live condominiums, medical centers to business campuses and industrial parks.
- A commitment to sustainability and green practices has earned Midgard Group numerous awards on projects throughout southeast Florida.
- There is currently 167,000 sf of small bay warehouses in the Cypress Creek/Commercial Boulevard submarket, with a 6.7% vacancy factor. It is forecasted that by 3rd quarter 2022 the vacancy will be at 3.3%. The proposed 68,000 sf project will help alleviate the demand for additional warehouse space.

We welcome this opportunity to again work with the City of Fort Lauderdale to develop a high-quality industrial park. Our existing portfolio combined with our local management team offer an 'on the ground' approach to a successful development.

Sincerely,



James Goldstein, President

PROJECT DESCRIPTION

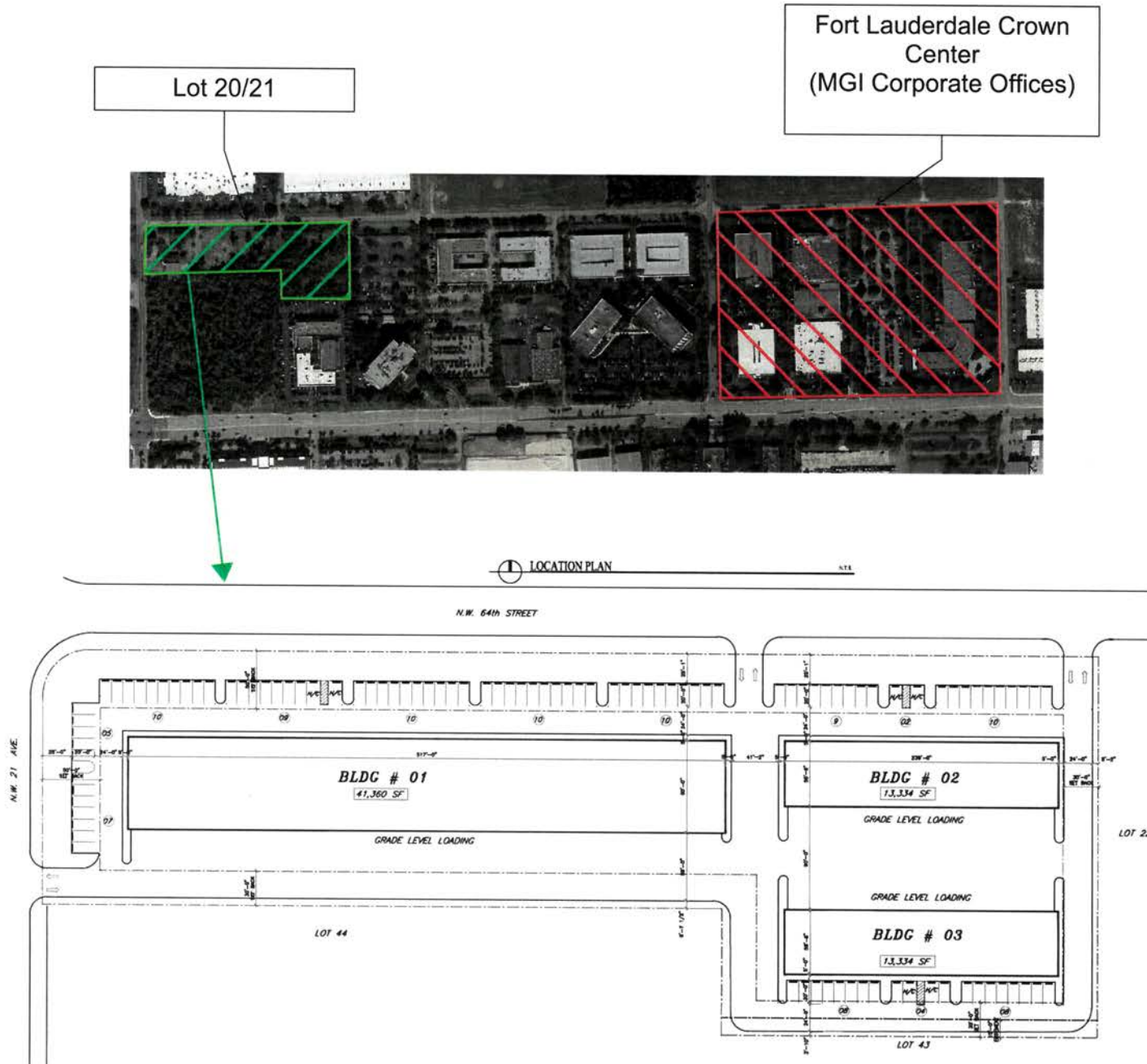
TIMELINE

LEASE TERMS

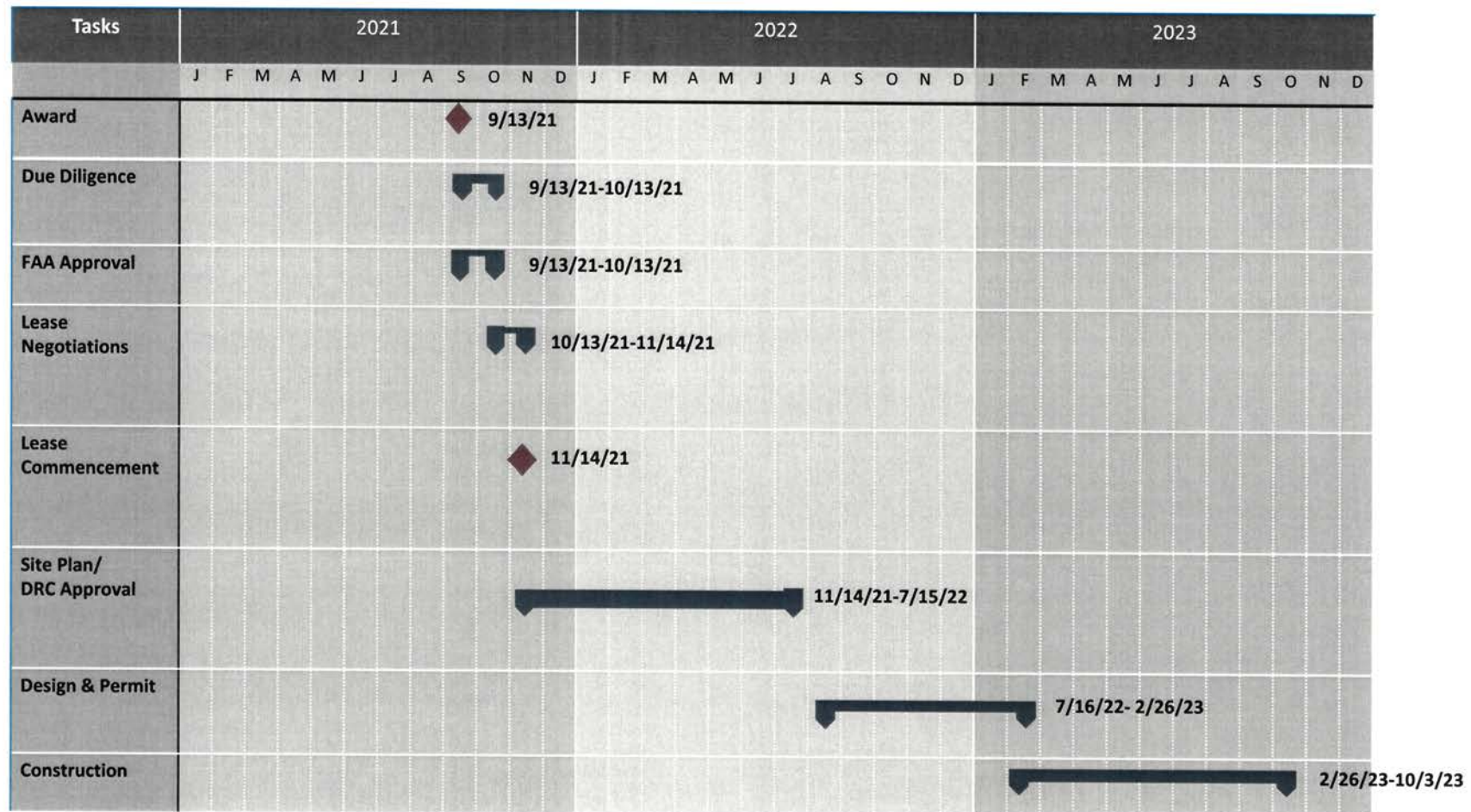
PROPOSED DEVELOPMENT KEY POINTS

- Site Area - 235,998 SF
- Total Building Area – 68,028 sf
 - Bldg. 1 – 41,360 sf
 - Bldg. 2 & 3 – 13,334 sf
- 1,500-2,500 sf Flex Warehouse bays with upscale office finishes
- Construction Cost - \$ 8,000,000- to \$10,000,000-
- Ample parking per code
 - 1/250 SF office = 24 spaces
 - 1/800 SF Warehouse = 78 spaces
- Design specifics
 - Efficient and flexible floor plans, with 16 – 18' ceilings and plentiful natural light in office areas
 - High image building with impact glass store fronts
 - Distinguishing architectural accents & custom paint colors
 - Natural landscape pallet to accent peaceful and attractive Florida environment from which to conduct business
 - Well designed and engineered to allow easy access in all weather situations
- Construction specifics
 - Tilt Wall concrete exterior
 - Steel bar joist & metal roof deck system covered by a R-19 rigid insulation & topped with a white Energy Star roofing system
 - All building systems to meet or exceed current code
 - Rear facing reinforced overhead doors to allow easy access for all types of storage and operations
 - Electric car charging stations
- Economic Benefits to City of Fort Lauderdale
 - Job creation – Construction Phase & Tenants
 - Land Lease Income
 - Real Estate & Sales Tax Revenue
- Marketing Program/ FXE Compatibility
 - Aviation and Aerospace companies
 - Local service industries
 - Light Manufacturing
 - Regional Wholesale Distributors

VOTING ITEM 1 EXHIBIT 2



Midgard FXE Lot 20/21 Development



TERM SHEET

Respondent agrees to lease Lot 20/21 in accordance with the terms, conditions and specifications contained in this proposal in addition to mutually acceptable lease contract.

Initial Lease Term:	50 Years
Base Rent:	\$330,000 annually with 3% rent increases.
Operating Expenses:	Tenant to pay all operating expenses, i.e. taxes, insurance, and common area maintenance.
Security Deposit:	\$33,000
Contingencies:	Lease Commencement: The lease commencement date shall be the day following approval of the execution of the lease by the City of Fort Lauderdale.
Sublease and Assignment:	Subleasing: The tenant may sublease any portion of the improvement to be constructed on Lot 20/21 to a subtenant whose uses comply with the applicable zoning code and any deed restriction which may be in effect.
Holdover:	In the event of a holdover by Tenant after the initial Lease Term or Option Term, as applicable, Tenant shall pay rent at 150% of the Base Rent for the first ninety (90) days and thereafter 200% of the Base Rent.

MIDGARD CORPORATE INFORMATION
EXECUTIVE STAFF
PROJECTS & EXPERIENCE



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

Detail by Entity Name

Florida Profit Corporation
MIDGARD GROUP, INC.

Filing Information

Document Number	P98000102692
FEI/EIN Number	65-0886798
Date Filed	12/09/1998
State	FL
Status	ACTIVE
Last Event	AMENDMENT AND NAME CHANGE
Event Date Filed	04/04/2000
Event Effective Date	NONE

Principal Address

1475 WEST CYPRESS CREEK ROAD
SUITE 202
FORT LAUDERDALE, FL 33309

Changed: 05/08/2000

Mailing Address

1475 WEST CYPRESS CREEK ROAD
SUITE 202
FORT LAUDERDALE, FL 33309

Changed: 05/08/2000

Registered Agent Name & Address

HERTZ, CLIFFORD I, Esq.
360 SOUTH ROSEMARY
SUITE 1410
WEST PALM BEACH, FL 33401

Name Changed: 04/15/2020

Address Changed: 06/28/2021

Officer/Director Detail

Name & Address

Title PD

GOLDSTEIN, JAMES E
5882 N.W. 23 WAY
BOCA RATON, FL 33496

Title D

SCHROEDER, ANDERS U
1475 w cypress creek road
202
fort lauderdale, FL 33309

Title VT

SILVERMAN, ELIA
1475 W. CYPRESS CREEK ROAD STE. 202
FORT LAUDERDALE, FL 33309

Title S

SILVERMAN, MARTHA E
1475 WEST CYPRESS CREEK ROAD
SUITE 202
FORT LAUDERDALE, FL 33309

Annual Reports

Report Year	Filed Date
2019	04/03/2019
2020	04/15/2020
2021	04/12/2021

Document Images

06/28/2021 -- Reg. Agent Change	View image in PDF format
04/12/2021 -- ANNUAL REPORT	View image in PDF format
04/15/2020 -- ANNUAL REPORT	View image in PDF format
04/03/2019 -- ANNUAL REPORT	View image in PDF format
03/08/2018 -- ANNUAL REPORT	View image in PDF format
02/09/2017 -- ANNUAL REPORT	View image in PDF format
04/08/2016 -- ANNUAL REPORT	View image in PDF format
04/20/2015 -- ANNUAL REPORT	View image in PDF format
04/09/2014 -- ANNUAL REPORT	View image in PDF format
04/22/2013 -- ANNUAL REPORT	View image in PDF format
04/17/2012 -- ANNUAL REPORT	View image in PDF format
04/15/2011 -- ANNUAL REPORT	View image in PDF format
04/14/2010 -- ANNUAL REPORT	View image in PDF format
04/20/2009 -- ANNUAL REPORT	View image in PDF format
04/01/2008 -- ANNUAL REPORT	View image in PDF format
11/02/2007 -- ANNUAL REPORT	View image in PDF format
04/23/2007 -- ANNUAL REPORT	View image in PDF format

VOTING ITEM 1 EXHIBIT 2

04/21/2006 -- ANNUAL REPORT	View image in PDF format
05/03/2005 -- ANNUAL REPORT	View image in PDF format
04/28/2004 -- ANNUAL REPORT	View image in PDF format
04/18/2003 -- ANNUAL REPORT	View image in PDF format
05/23/2002 -- ANNUAL REPORT	View image in PDF format
05/10/2001 -- ANNUAL REPORT	View image in PDF format
05/08/2000 -- ANNUAL REPORT	View image in PDF format
04/04/2000 -- Amendment and Name Change	View image in PDF format
05/07/1999 -- Reg. Agent Change	View image in PDF format
05/07/1999 -- Reg. Agent Change	View image in PDF format
05/06/1999 -- ANNUAL REPORT	View image in PDF format
12/09/1998 -- Domestic Profit	View image in PDF format

Florida Department of State - Division of Corporations

MIDGARD GROUP, INC. BACKGROUND & PROJECTS

Midgard Group, Inc. ("MGI") is a leading and respected Florida real estate investment, redevelopment and development company. In 35 years, the partners along with their affiliates and companies have acquired, developed and re-developed more than 3.0 million square feet of commercial properties, 100,000 acres of land for commercial and residential land development, 3,000 residential units and lots, with the overall holdings valued at more than \$1.0 billion.

Midgard Management, Inc.

MGI through its affiliate Midgard Management, Inc. has managed over 2.0 million square feet of assets. Midgard Management, Inc. is one of South Florida's premier commercial property management companies with managed properties including office buildings, retail centers, industrial buildings, and commercial condominium associations. It provides services directly with The Midgard Group, Inc. and to third party owners.

Midgard Green First

MGI has been, and will continue to be, a leader in energy conservation and environmental awareness as it relates to the construction, management and operation of its buildings. With the elevated awareness globally, and more recently nationally, of this issue, and the importance of sustainability and energy independence, MGI has increased its efforts in this area.

Midgard Management was one of South Florida's first developers to embrace the sustainability movement and premiered the 1401 Building at Fort Lauderdale Crown Center as a Silver LEED New Construction building in 2009. This was only South Florida's second LEED Certified Building. From there, on our 24-acre campus we have taken three more buildings to a LEED and/or Green Globe Certification thus making Crown Center one of the very few privately held campuses within the United States to have multiple LEED Certified buildings.

Fort Lauderdale Crown Center's 24 acres is irrigated via city water; thus we embarked on an ambitious program over five years ago to return our campus to a Florida Native environment and wean ourselves off of city water. Currently more than 60% of our campus is now solely irrigated by natural rain water and we have turned sod into a native Florida naturescape.

We also provide tenant improvements and finishes that meet the strict LEED and Green Globe criteria and thus provide a more natural; healthy environment for our tenants and their employees. We strive to provide natural light and use glass rather than drywall in our build outs. Not only does this provide a more natural environment; but it allows our tenants to easily reconfigure their spaces as their needs change.

Our efforts have not gone unnoticed and we have received the following sustainability awards:

Inaugural Earth Award – Ft. Lauderdale Building Owners and Managers Association The Office Building of the Year Award.

LEED Certifications – 1401 Silver New Construction; 1475 LEED EBOM and 1451 LEED Silver EBOM (Existing Building Operations and Maintenance).

Green Globes Certifications – 1475 and 1201 Crown Center – Three Green Globes the equivalent to LEED Gold Certification

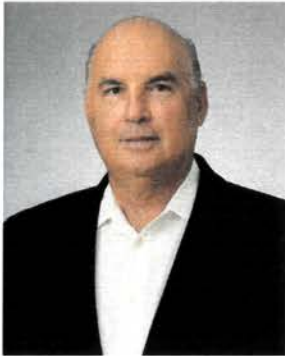
Ft. Lauderdale Community Appearance Award – 1451 and 1475 Crown Center for the relandscaping of the buildings to a Florida Naturescape.

Broward County Naturescape Award - 1401 Crown Center for the natural landscape.

Broward County Emerald Award- Recognizing Crown Center's overall reduction of irrigation campus wide.

From our Energy Star rated roofs; to our electric car charging stations, every aspect of our design; development and ongoing management reflects our commitment to respect our community and to provide the very best environment for our tenants and their employees.

Midgard Executive Staff



JAMES E. GOLDSTEIN

President

James Goldstein is a South Florida native. Born on Miami Beach, he graduated from Miami Beach High and graduated in 1974 from the University of Miami with a Bachelor of Sciences degree. He then lived, traveled and attended graduate school in Europe, after which time he returned to South Florida and obtained his real estate Salesman and Broker's licenses in 1977.

Mr. Goldstein began work with The Miller Group where he traveled the State overseeing land development, including roads, water, sewer, golf courses as well as land and home sales on over 100,000 acres located in over 15 Counties. His responsibilities also included coordinating with engineers, attorneys, land planners, architects and local, State and Federal Governments to obtain approvals for subdividing, platting and improving raw land and constructing planned communities. He has built houses, business and industrial parks, offices and warehouses (including self-storage) condominiums and hotels. As a developer of those projects he was also responsible for marketing, sales, leasing and finance.

Since the beginning of his real estate development career, he continued his activities as he was developing multiple projects. In 1995 formed the predecessor to Midgard Group with his partner, Anders Schroeder. Midgard Group originated in 2006 and they continued to invest in and develop property with a concentration in South Florida. In 1999 they moved Midgard's corporate headquarters to Fort Lauderdale at Fort Lauderdale Crown Center where it remains today. Mr. Goldstein is a Director and President of Midgard Group. There are currently 24 subsidiaries under Midgard Group, Inc. including Midgard Management Inc., Fort Lauderdale Land Trust, Inc., and Fort Lauderdale Crown Center, Inc. and Mr. Goldstein is the President and Director of all subsidiaries.

James Goldstein continues to reside in South Florida with his wife. He has five children and, as of this date, 4 grandchildren.



ELIA SILVERMAN

Chief Financial Officer

Ms. Silverman has led our Accounting Department since 2009 and has valued experience with both government regulated and private companies. Ms. Silverman has over 25 years of experience in public accounting and the private sector where she provided a wide array of services to clients in various industries including construction, real estate development, government, hospitality, software and finance. Ms. Silverman obtained her Bachelor's Degree in Public Administration from the University of Hawaii – West Oahu and her Masters of Science in Administration from Central

Michigan University.

Ms. Silverman oversaw the accounting of 30 properties including 22 third party managed properties. She also oversaw the construction accounting of One Flagler Development from due diligence through acquisition. She continued to manage the accounting for the property throughout the development and sale of each unit.

Ms. Silverman served as Honorary Consul of Mexico to Hawaii for five years and as treasurer of the Hawaii Consular Corps.



Manny Hadad

Vice President - Construction and Development LEED Accredited Professional

Mr. Hadad directs Midgard Group's construction activities, including designing, bidding, selecting third party professionals, and administering overall project performance. He is at the forefront of green construction and has overseen the construction of LEED-Registered hurricane resistant buildings. In addition, he is part of MGI's acquisition and development team, using 15 years of contacts throughout Florida and 10 years of residential multi-family development experience to perform deal analysis, site assessment, and feasibility studies for acquisition of properties.

As a construction management consultant prior to joining Midgard, Mr. Hadad represented developers in the management of their general contractors and construction-related activities, ensuring that projects were done to specifications, on time and on budget. Formerly, he served as Vice President of Construction Management for Carlisle Development Group, an affordable housing developer in Miami.

Mr. Hadad is a lifelong resident of South Florida, bilingual and has earned a bachelor's degree in Industrial Engineering from the University of Florida, a master's degree in Construction Management from Florida International University, a State of Florida Certified General Contractor's license and LEED AP accreditation from United States Green Building Council.



SABRINA ARNOLD
Controller

Ms. Arnold is an accounting professional with 10+ years of widely varied accounting practice and knowledge. She has demonstrated a well proven ability to handle substantial workloads while maintaining the integrity, ethics and standards of the work required. She possesses strong communication and interpersonal skills that contribute to a cohesive work environment.

Ms. Arnold was a vital member of accounting team who oversaw the One Flagler Development Condo Conversion and Sale of that commercial entity. She is employed in a supervisory capacity and performs her daily accounting duties with the high standard that she has set for herself as well as for the staff members she supervises.

In 2011, Ms. Arnold earned a BBA International Finance and Marketing Degree with a Minor in Political Science from the University of Miami.



Karen Everett
Property Manager

Prior to joining Midgard Management, Inc., Karen was with CP group (FKA Crocker Partners) as the General Manager at Boca Raton Innovation Campus, the largest single use office complex in Florida. It totals 1.7 million square feet. She was a Senior VP for 20+ years at JLL, responsible for multiple assets in the Central Business District of Atlanta.

Karen's skills are well rounded and include strengths in the oversight of tenant improvement projects, financial reporting, tenant relations and retention, as well as capital planning and oversight. She has the ability to establish strong vendor and contractor relationships, manages revenue and expenses, and is genuinely customer service focused. Karen fully understands the benefits of working as part of a cohesive team at the highest level to get the job done. She is a welcome addition to our "Midgard Family" based here at Fort Lauderdale Crown Center.

Karen earned her Bachelor of Business Administration from Western Michigan University in Business Management. She currently holds a real estate license in the State of Georgia, and previously held a LEED-GA designation. She has been an active member for over 20 years in BOMA and CREW-Atlanta.

MIDGARD DEVELOPMENT PROJECTS

	DESCRIPTION	AWARDS/ACCOMPLISHMENTS
 Fort Lauderdale Crown Center Midgard Group Headquarters	• Six Buildings on 24 acres consisting of 475,000 sf of office space • Suburban Low Rise	• TOBY Award Winner for the Inaugural Earth Award • TOBY Award Winner for Low Rise Suburban Office Park (2) • TOBY Aware Winner for Renovated Building - 1451 • Ft. Lauderdale Recipient for Community Appearance Award – 2010 Renovated Building • Ft. Lauderdale Recipient for Community Appearance Award – 2013 – Sustainable Landscaping • LEED Certified Silver New Construction • LEED Certified EB&OM (2 buildings) • Three Green Globes Certification for 1201 & 1475 Crown Center
 One Flagler Miami, FL	• 15 story boutique office building designed by Morris Lapidus • Distressed property purchase • \$12M renovation	• LEED Silver certification • City of Miami Historic Designation • Midgard partnered with Miami-based Newgard Development Group, offering the sale of One Flagler as Office Condos with Tenant Leases offering immediate returns to investors, selling out with 12 months.
 The Bank Building Miami, FL	• 6-story 1960's abandoned Office Building • Demolished all nonstructural components and rebuilt structure into 84 modern live/work lofts	• 2006 Platinum Award for Pre-Construction-Remodeling/Conversion for Units \$500,001 & Over – Builders Association of South Florida • Project sold out in 5 months • “The Bank” is a recognized landmark building and a cornerstone of the renaissance of the uptown Miami market (a.k.a. MiMo)
 Biscayne Arts Plaza Miami, FL	• Acquisition & assemblage project • Over 3 net acres in Downtown Miami	• Petitioned City of Miami for a Major Use Special Permit which allows for multiple towers w/ mixed uses.

VOTING ITEM 1

EXHIBIT 2

PROJECT	DESCRIPTION	AWARDS/ACCOMPLISHMENTS
 Jupiter Park of Commerce Jupiter, Florida	- State of the Art Business Park 70,000 sf Office/Warehouse	- Midgard assembled ownership through acquisition from over 25 different owners and by cooperative agreement to assemble the 100-acre parcel. - Property was platted into a modern business park design with full improvements, covenants, and restrictions to protect value.
 Twin Lakes I & II Boca Raton, FL	82,000 sf Office Building renovation	- Repurposed building with 40% vacancy to a sold-out medical condominium facility - Vacant adjoining 6 acre lots were developed and sold. Three new office buildings containing a total of 80,000 square feet of Class "A" office space now occupy this formerly unbuildable parcel.

MIDGARD INDUSTRIAL MANAGEMENT EXPERIENCE

PROPERTY	DESCRIPTION	AWARDS/ACCOMPLISHMENTS
Bristol Distribution Center Miami Gardens, FL	200,000 sf Industrial Center	Miami Gardens Beautification Award
Seneca Industrial Park Pembroke Park, FL	1,000,000 sf Industrial Park	TOBY Award Winner for Industrial Park
Palmetto Lakes Miami Gardens, FL	125,000 sf Office/Warehouse	
The Pointe at Sawgrass Sunrise, FL	70,000 sf Office/Warehouse	
High Ridge Comm1erce Center Boynton Beach, FL	70,000 sf Office/Warehouse	
High Ridge Commerce Center II Boynton Beach, FL	133,000 sf Office/Warehouse	
Monarch Commerce Center Miramar, FL	135,000 sf Industrial Park	TOBY Award Winner for Industrial Park
Park Centre Miami Gardens, FL	130,000 sf Office/Warehouse	
Fort Knox Self Storage Pompano Beach, FL	56,000 sf Self Storage Facility	
Jupiter Park Self Storage Jupiter, FL	60,000 sf Self Storage Facility	

PROJECT SUPPORT



FIRM OVERVIEW



SERVICES

Site/space Planning
Programming
Specifications
Project Phasing
Cost Estimating
Planning & Scheduling
Feasibility Studies
Conceptual Design
Architectural Design
Historical Preservation
ADA Analysis & Design
Engineering/Consultant
Coordination
Bidding/Permitting
Construction
Administration
LEED Design
Sustainable Design
Computer-Aided Design
Building Information
Modeling (BIM) 3-D
Renderings

PROFESSIONAL AFFILIATIONS

American Institute of
Architects
County Business
Enterprise (CBE)
Plantation Chamber of
Commerce

REPRESENTATIVE CLIENTS

St. Lucie County
Broward County
City of Coral Springs
City of Fort Lauderdale
City of Lauderdale
Lakes
City of Margate
City of Miami Gardens
City of Sunrise
City of Coconut Creek
City of Miramar
City of Dania
City of Tamarac
City of Hollywood CRA
Town of SW Ranches
Town of Davie
Midgard Management
Crimson Services
Patrinely
U.S. Federal Reserve
Bank
Broward Sheriff's
Office
NSU

Founded in 2002, CPZ is a small firm where the Firm Owner and Principal, Chris P. Zimmerman, is involved and oversees all projects. Chris's personal history includes ***growing up in Fort Lauderdale and having***

over 38 years of GOVERNMENTAL experience in providing Architectural Services IN South Florida. Chris P. Zimmerman, AIA, your Firm Principal, will be involved in all aspects of your projects and will be your Project Architect. ***Chris has over 35 years of municipal experience in Broward County*** and was the Senior Project Architect for the City of Fort Lauderdale for 10 years. Since 1983, Chris P. Zimmerman has provided design expertise to local governmental and private clients. This expertise includes over 75 municipal projects. ***He is also a licensed General Contractor.*** **Joseph Barry, Senior Architect** has over 25 years of experience in architectural design, project development and owner's representation. His past project experience extends to various market sectors, including municipal, commercial, retail and industrial. Mr. Barry graduated from Pratt Institute with a Bachelor's degree in Architecture, and he is registered in the State of Florida and New York. As a Team Member, Mr. Barry brings his experience as a strategic thinker with a proven ability to manage projects, motivate teams, cultivate strong professional relationships and implement quality control methods that exemplifies CPZ's motto: "Designing Quality Architecture that Builds Lasting Relationships."

CPZ Architects is a (17) person. The office staff includes (3) Registered Architects including a registered General Contractor, (4) Senior Project Managers including (1) LEED® AP and (1) LEED GA Professionals, (9) Associate Architects and (2) office support staff. This comprehensive staff provides a wide variety of design and construction experience to assist the Town in the successful completion of your projects. A project manager(s) is also assigned to each "Client" and not just to a project. This establishes a relationship with our clients and over time helps assist our clients with a genuine understanding of their needs. You will have the same Project Manager(s) from the start of a project through the end of construction, also providing the continuity required for a successful project completion.

RESPONSIVE DESIGN. CPZ Architects' design approach centers on the philosophy, proven by experience, that even the most basic building can be designed to provide an economical, innovative and award-winning solution. Toward this end, we work in full collaboration with our client to achieve the optimum design solution and desired project results. Functionality, image, and quality requirements are balanced with budgetary and schedule parameters. The results of this approach are seen in the success of the diverse designs of the firm, from public safety complexes to parks and recreational facilities that foster pride in the communities they serve. We have even won awards for our design of a Fire Station and a restroom. We continually strive for design excellence, transforming our clients' vision into a striking expression of their mission and principles – delivered on time and in budget with value added each step of the way.

EFFECTIVE PROJECT MANAGEMENT. Communication and coordination are key elements in CPZ Architects' approach to project management. CPZ serves as the project team's single point of contact for all client communications. The engineering and other professional consultants are chosen for their direct experience and expertise for the specific project.

CPZ ARCHITECTS, INC.

4316 WEST BROWARD BOULEVARD, PLANTATION, FLORIDA 33317

200 N. EL MAR DRIVE, SUITE 200, JENSEN BEACH, FLORIDA 34957

(954) 792-8525

AA# 26000685

WWW.CPZARCHITECTS.COM



BUILDING LASTING RELATIONSHIPS. Our commitment to client satisfaction has built more than 20 long-term client/CPZ relationships and a reputation for superior, responsive client service. We strive to not only meet but exceed our clients' expectations at all levels. Our goal is a project that our clients, their community, and we can be proud of. As testament to our professionalism, design quality, and dedicated service, we take pride in our record of repeat work for multiple clients – a 75% repeat client rate. CPZ can provide comprehensive professional architectural services for all your projects.

- Our office provides architectural services from programming through each phase of design to construction. If required we release drawing sets for review at stages including 30%, 60%, 90% and 100% development. We customarily schedule design review meetings within a week of the release of each set of documents. This week allows you the client to review the documents and provide feedback at the meetings.
- Our office is proud to have **several completed LEED projects** ranging from LEED certified to Silver and 2 LEED Gold Fire Stations. We are familiar with submittals for the current versions and have managed these projects in house. Additionally, we have relationships with several vendors for completing items such as daylighting analysis. **CPZ has completed over 25 LEED projects.**
- As an architecture firm with the Principal having over 30 years of experience in the South Florida building market, we are well versed in submitting plans to local and state agencies for permit. As part of our design process, we will meet with your Building officials as needed both during the design phase and during the permitting process to assist in a smooth permitting process.
- As part of our basic services, our contracts include bid services with each project. Our office will prepare documents and specifications for bidding. We will attend pre-bid informational meetings, respond to request for information from contractors, prepare addendums for issuance by our office or your procurement department, and assist in bid reviews.
- For over 2 years, **CPZ Architect has been committed to using BIM** (Building Information Modeling) for 90% of their projects. The learning curve associated with the initial implementation is NO longer an obstacle. We look forward to using REVIT and meeting the Broward County requirements for this process.
- CPZ has performed construction administration services on hundreds of projects. Most notable is our construction administration services provide for the Miami Gardens Betty T Ferguson Community Center. ***We were hired by the city of Miami Gardens to take over this project after construction had begun. Our services on this project enabled us to become a continuing services architect for the City of Miami Gardens and helped us obtain the contracts for the remaining phases of the Park, including the perimeter fence and the amphitheater.***
- Another service that CPZ can provide is completing peer reviews for our clients. For example, our office and consultants were contracted by the City of Miami Gardens to complete a peer review of their new city hall building. Among other items, we found that the designers specified baseboard heaters in stairwells which were never needed.
- As a diverse architectural practice, our office completes several tens of thousands of square feet in renovation projects each year. ***Our office designs renovations for park facilities, fire stations, police stations, childcare centers, businesses, banks, community centers, and more.*** We provide complete services for these renovation projects from schematic design through bidding and construction administration.

CPZ ARCHITECTS, INC.

4316 WEST BROWARD BOULEVARD, PLANTATION, FLORIDA 33317
200 N. EL MAR DRIVE, SUITE 200, JENSEN BEACH, FLORIDA 34957
(954) 792-8525
AA# 26000685 WWW.CPZARCHITECTS.COM



CHRIS P. ZIMMERMAN, AIA

PRESIDENT / PRINCIPAL-IN-CHARGE

PROFESSIONAL PROFILE

The founder of CPZ Architects, Inc., Mr. Zimmerman serves as principal-in-charge of all projects undertaken by the firm, ensuring quality delivery of services and client satisfaction. In addition, he serves as lead architect/project manager on designated projects, providing day-to-day leadership of multidisciplinary project teams.

Mr. Zimmerman's client-focused commitment to project success – from precise documentation of measurable client goals and objectives, building code verification and project planning, to fully detailed construction documents, through final punch list – has earned him the reputation as a quality architect in the south Florida community. To his design work, Mr. Zimmerman also brings in-depth constructability knowledge and application to projects through his certification as a general contractor, a faculty that assures his clients that his designs have been developed to be economically buildable.

Mr. Zimmerman brought to his own firm the unique perspective of both architect and client. In his prior position as vice president of Scharf & Associates, he designed and managed more than \$50 million of new and renovation projects for both public and private sector clients. Earlier, he served in the owner's capacity, as Senior Project Architect for the City of Fort Lauderdale, creating award-winning designs on City projects. Through this combination of experience, Mr. Zimmerman brings a distinctly client point of view, coupled with architectural expertise and management efficiency, to each CPZ project.

Mr. Zimmerman has been an active member of the Architectural Community having served in numerous roles in the local Fort Lauderdale American Institute of Architects. He served as President in 2014. The State of Florida American Institute of Architects recognized Chris for his local government involvement with the 2013 Citizen Architect Award.

Chris believes that Architects have the creative and intellectual knowledge that can help their communities. As such he decided to run for political office in his home city of Plantation. In 2012 he successfully won a seat on the City of Plantation City Council, where he served for 4 years. A record of meeting his clients' objectives for their project's underscores Mr. Zimmerman's commitment to quality architecture, personalized service, and effective project management. His broad project experience ranges from governmental, commercial/office, cultural, healthcare, and public safety facilities, to parks and recreation, resorts, and private residences. Notable among them:



YEARS' EXPERIENCE: 36

REGISTRATION

Architect:
Florida, #10,995, 1985
North Carolina #9716, 2004
Louisiana #6826, 2008
NCARB Certification, 1986
Licensed General
Contractor-Florida,
#CGC1507035, 1986

EDUCATION

Carnegie-Mellon
University-Bachelor of
Architecture, 1983

AFFILIATIONS

American Institute of
Architects
Boy Scouts of America -
Eagle Scout
Plantation Chamber of
Commerce

COMMUNITY

Council Member, City of
Plantation
Leadership Broward



Casino Beach Redevelopment, City of Lake Worth, FL

Chris is currently working with the City of Lake Worth to renovate their Casino Complex at the Beach. CPZ has been hired to completely renovate the entire complex incorporating new beach access, water features, retail, beach amenities and associated parking. The design team is providing (4) conceptual designs and cost estimates for the renovation, refurbishing and/or new construction of facilities at the City's beach complex. The City's beach complex consists of the City's Casino Building, the pool and supporting facilities and surrounding property.

Cost: \$TBD

Completed: 2018



South Broward Drainage Maintenance Facility

CPZ Architects, Inc provided architectural services for the design and construction of the new maintenance facility for the South Broward Drainage District. The facility consists of a 2,800

CPZ ARCHITECTS, INC.

4316 WEST BROWARD BOULEVARD PLANTATION, FLORIDA 33317

200 N EL MAR DRIVE, SUITE 200, JENSEN BEACH, FLORIDA 34957

TEL (954) 792-8525

AA# 26000685

WWW.CPZARCHITECTS.COM



SF garage building for the storage and maintenance of the SBDD boats and equipment and a 1,000 SF covered parking are for storage and protection of SBDD trucks. The building is CMU construction and concrete double tee roof structure.

Cost: \$586,00

Completed: 2018



City of Plantation Public Works Facility, Florida

CPZ Architects was hired to renovate and bring the existing two facilities up to current building code. The first facility is the Vehicle Storage Building, which is a Prefabricated Metal Building and the Craft Shop to include a Prefabricated/Pre-engineered industrial spray booth, a Compressor and dust collection room, an Office, Breakroom and accessible bathroom and a Mezzanine for storage. Cost: \$1.8 million Completion: 2020



City of Delray Beach Police Station, City Hall and Public Works, Delray Beach, Florida

CPZ Architects has completed a needs basement of the Delray Beach Police Station outlining their current needs and providing an estimate of the future space needs for the next 10 years. A conceptual master plan was developed for two possible solutions to their space needs along with budgetary estimates. Option 1 included using the existing facility and expanding around the facility along with construction of parking garage. The second option was to construct a completely new multi-story facility on the back part of the site, while maintaining operation in the existing facility. Upon completion of the new facility, demolish the existing facility and construct the new parking garage. CPZ Architects has now been retained to provide a needs assessment for the City Hall and Community Center Site.

Cost: \$68 million

Completed: TBD



Westside Maintenance Facility Master Plan, Coral Springs, Florida

CPZ Architects Inc. was retained to provide master planning and harden their Existing Public Works Building for the City of Coral Springs. The existing Public Works Building is a metal building that does not meet current hurricane code. Since this is a public works facility the city needed to keep this facility in operation at all times. The most economical way to keep this facility in operation is to design a new building in another location on the site. Based on the city's funding and budget the project was designed in phases.

The facility was designed to be built in the following phases:

Phase I: Central Stores Building (17,741 SF)

Phase II: Fleet Services and Public Works Street Addition (11,700 SF)

Phase III: Demo Existing Metal Building and Add New Parking Lot

Cost: \$10 million

Completed: 2018



Big Cypress Public Works and Housing Maintenance Facility, Clewiston, Florida

This project will be the new home of the Seminole Housing Maintenance Offices and workshop and the Big Cypress office and shop for the Seminole Tribe Public Works Department. A 3200sf metal building will include warehouse and woodshop facilities as well as offices, and a public works workshop.

Cost: \$500,000

Completion Date: Summer 2014



Miami Shores Vehicle Maintenance Facility, Florida

To build a Maintenance Facility for the Town's Service Vehicle Fleet. 7,500 square feet 1-Story (6)-vehicle bays (with two lifts) masonry facility, Depressed area for temporary storage of used and new flammable fluids used for vehicle maintenance, Mezzanine area for non-flammable storage, Office, Break Room, Restroom & fenced-in secure storage space, Exterior Storage Room for Compressors, Floor Drainage System.

CPZ ARCHITECTS, INC.

4316 WEST BROWARD BOULEVARD PLANTATION, FLORIDA 33317

200 N EL MAR DRIVE, SUITE 200, JENSEN BEACH, FLORIDA 34957

TEL (954) 792-8525

AA# 26000685

WWW.CPZARCHITECTS.COM



PROFESSIONAL PROFILE

Mr. Barry has over 25 years of experience in architectural design, project development and owner's representation. His past project experience extends to various market sectors, including municipal, commercial, retail and industrial.

Mr Barry graduated from Pratt Institute with a Bachelor's degree in Architecture, and he is registered in the State of Florida and New York. As a Team Member, Mr Barry brings his experience as a strategic thinker with a proven ability to manage projects, motivate teams, cultivate strong professional relationships, and implement quality control methods that exemplifies CPZ's motto:

"Designing Quality Architecture that Builds Lasting Relationships."



Port Everglades Facilities Maintenance and Operations

CPZ Architects, Inc. was selected to provide design, permitting, planning, engineering, and construction administration services for a new facility to consolidate Port Facilities Maintenance and Operations from the current functions that are located within various buildings throughout the

Port Everglades campus into a central location. The Project is intended to take place in three phases. The first phase will be the programming phase. The second phase will be the design and preparation of construction documents and permitting phase. The third phase will be the construction of the facility.

Phase: Schematics

Scheduled Completion: 2023

Flamingo Gardens Welcome Center, Davie, Florida

CPZ provided design services for the Welcome Center at the Flamingo Gardens, a botanical garden and bird sanctuary park in Davie, Florida. The facility will include a Visitors Center, gift shop, restaurant, multi-purpose rooms, and administrative offices and supporting spaces. Site improvements include new parking, site lighting and landscape upgrades.

Phase: Schematics

Scheduled Completion: 2021

Crown Center Parking & Retail, Fort Lauderdale, Florida

The four-story parking structure will expand to over 200,000 square feet and the one-story masonry structure retail shopping center shall range to 25,000 square feet. The new Crown Center Plaza construction will be an additional LEED certified project to the existing campus, which holds rank as the largest LEED certified privately owned campus in the state of Florida.

Cost: \$20 million

Completed: 2017

Fusion Center - Emergency Management Services, Seminole Tribe of Florida

Design for new 4,600sf Fusion Center will consist of 6-person monitoring stations, Office of Emergency Management with support offices, break room and conference rooms. Project design commenced early 2020 with anticipated construction to be completed Fall 2020.



YEARS' EXPERIENCE 25

REGISTRATION

Architect:

Florida, #AR96502

NYS #030787

NCARB Certification,

EDUCATION

Bachelor of Architecture

Pratt Institute 1994

AFFILIATIONS

American Institute of
Architects



CPZ ARCHITECTS, INC.

4316 WEST BROWARD BOULEVARD PLANTATION, FLORIDA 33317

200 N EL MAR DRIVE, SUITE 201B, JENSEN BEACH, FLORIDA 34957

(954) 792-8525

AA# 26000685

WWW.CPZARCHITECTS.COM



LICENSES – CPZ ARCHITECTS, INC.



CPZ ARCHITECTS, INC.

4316 WEST BROWARD BOULEVARD, PLANTATION, FLORIDA 33317
1601 BELVEDERE, S3-5, WEST PALM BEACH, FL 33406

200 N. EL MAR DRIVE, SUITE 201B, JENSEN BEACH, FLORIDA 34957
(954) 792-8525

AA #26000685

WWW.CPZARCHITECTS.COM



LICENSES – CPZ ARCHITECTS, INC.

 Ron DeSantis, Governor

Halsey Beshears, Secretary 

STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
BOARD OF ARCHITECTURE & INTERIOR DESIGN

THE ARCHITECT HEREIN IS LICENSED UNDER THE
PROVISIONS OF CHAPTER 481, FLORIDA STATUTES

BARRY, JOSEPH JAMES
10354 BRASILIA ST
COOPER CITY FL 33026

LICENSE NUMBER: AR96502
EXPIRATION DATE: FEBRUARY 28, 2021
Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.
This is your license. It is unlawful for anyone other than the licensee to use this document.

State of Florida Department of State

I certify from the records of this office that CPZ ARCHITECTS, INC. is a corporation organized under the laws of the State of Florida, filed on December 2, 2002.

The document number of this corporation is P02000128253.

I further certify that said corporation has paid all fees due this office through December 31, 2021, that its most recent annual report uniform business report was filed on March 16, 2021, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Eighth day of June, 2021*



Randy Be
Secretary of State

Tracking Number: M92645570C1

To authenticate this certificate visit the following site, enter this number, and then follow the instructions displayed.

<https://services.usmblz.org/Filings/CertificateOfStatus/CertificateAuthentication>

CPZ ARCHITECTS, INC.

4316 WEST BROWARD BOULEVARD, PLANTATION, FLORIDA 33317
1601 BELVEDERE, S3-5, WEST PALM BEACH, FL 33406

200 N. EL MAR DRIVE, SUITE 201B, JENSEN BEACH, FLORIDA 34957
(954) 792-8525

AA #26000685

WWW.CPZARCHITECTS.COM



Industrial Services

Industrial real estate professionals at Colliers bring specialized knowledge to their area of focus, whether that is in-depth knowledge of a defined geographic area or expertise in a subtype of industrial property. The real estate professionals at Colliers advise developers, owners and occupiers in the acquisition, disposition, leasing, management, and development of industrial space.

Our platform of more than 600 industrial focused advisors work in a manner that transcends industry basics in order to achieve the greatest success possible for you. Year after year, our clients benefit from the value that comes from working with our entrepreneurial professionals in an organization where bureaucracy is minimized, and optimal results are paramount

Ronald Schagrin, SIOR | Senior Director, South Florida

Ron Schagrin is a 32-year commercial real estate veteran in sales and leasing of Downtown and Suburban office and industrial properties. His knowledge and expertise of all real estate industry services is an invaluable asset to the organization in coordinating and implementing marketing proposals, including budgets for institutional and entrepreneurial clients, market research, and investment ventures.

Professional Accomplishments

- Costar Power Broker- 2002 - 2006; 2008 - 2011
- Chairman's Circle - Prudential Commercial Real Estate - 2007, 2008
- Top Producer - Coldwell Banker Commercial - 1999
- Top 3 Producers - Colliers Lehrer - 1998
- NAIOP Award of Excellence - Design Build Industrial Over 50,000 SF - 1996
- Best Real Estate Deal of the Year - E & Y Kenneth Leventhal - Best New Development - 1995
- South Florida Business Journal "Best Real Estate Deal of the Year" for Best New Development Industrial
- Recipient of the JC Penney "Golden Rule" Award in 1995
- Recognized for his service to the community and ran the Olympic Torch in 1996 as a "Community Hero"

Ronald and Elias Highlighted Industrial Transactions:

- Represented Canadian Investment Development firm in the leasing and disposition of an 800,000-SF multi-tenant industrial/flex space in Fort Lauderdale and Pompano Beach, Florida
- Represented Balcro Company, Chicago, IL in the leasing and disposition of a 250,000-SF multi-tenant Industrial Park in Fort Lauderdale, Florida
- Represented the lease up and disposition of a 125,000-SF multi-tenant warehouse in Sunrise, Florida



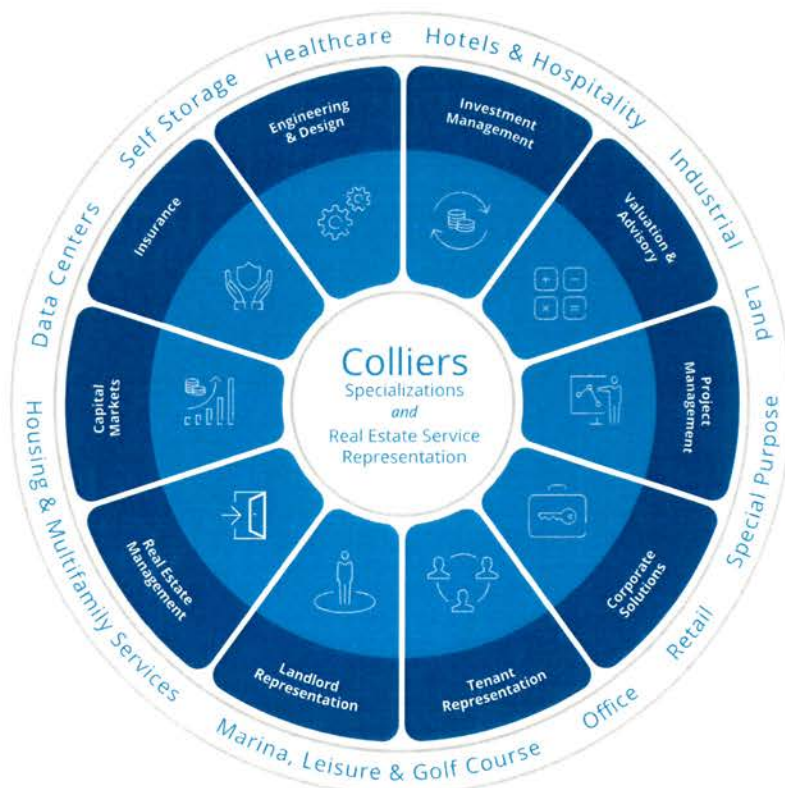
Colliers at a Glance



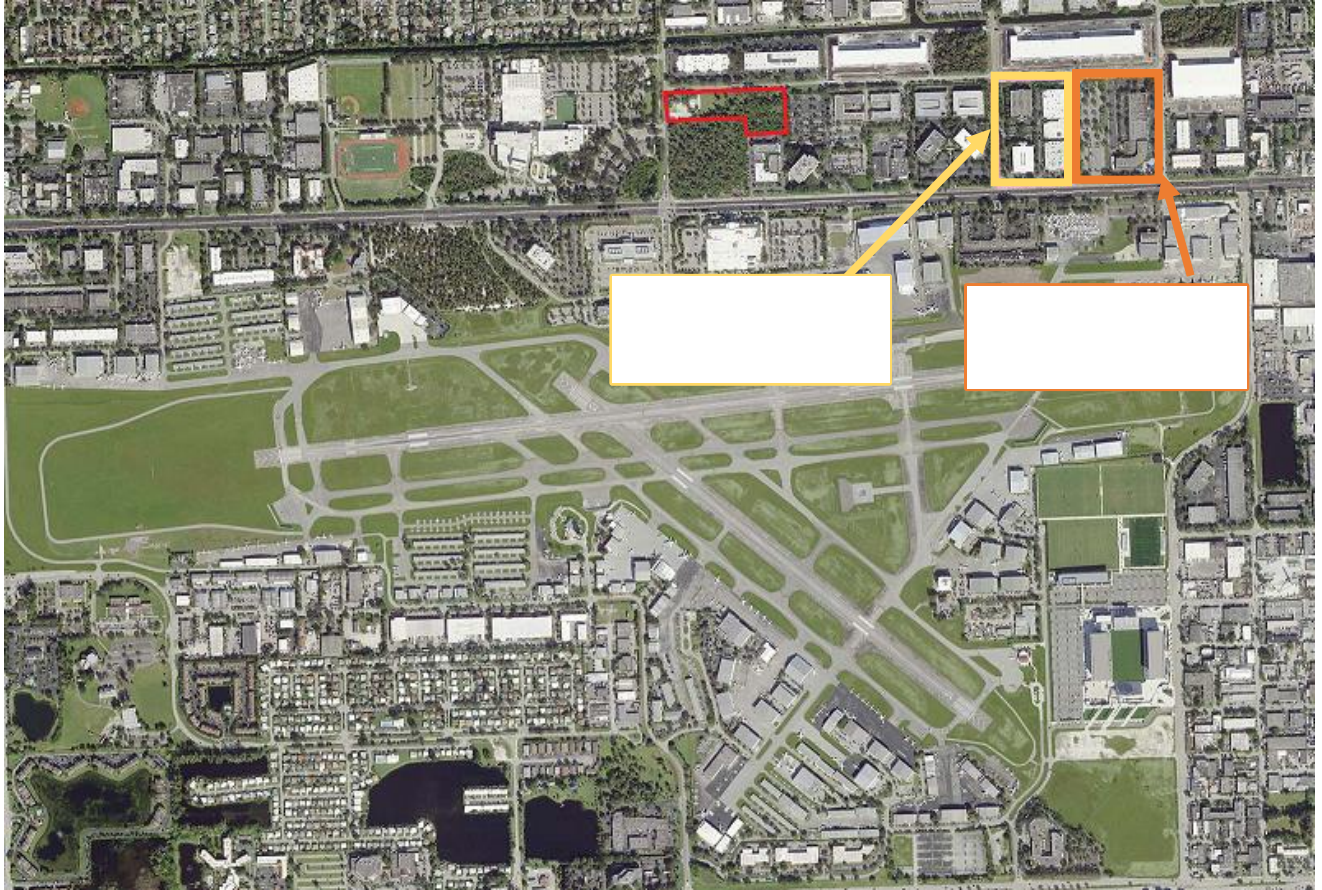
All statistics are for 2020, are in U.S. dollars and include affiliates

Colliers (NASDAQ, TSX: CIGI) is a leading diversified professional services and investment management company. With operations in 66 countries, our more than 15,000 enterprising professionals work collaboratively to provide expert advice to real estate occupiers, owners and investors.

For more than 25 years, our experienced leadership with significant insider ownership has delivered compound annual investment returns of almost 20% for shareholders. With annualized revenues of \$3.3 billion (\$3.6 billion including affiliates) and \$45 billion of assets under management, we maximize the potential of property and accelerate the success of our clients and our people.



**VOTING ITEM 1
EXHIBIT 3**



VOTING ITEM 2

DATE: August 26, 2021
TO: Aviation Advisory Board
FROM: Rufus A. James, Airport Director 
BY: Khant Myat, P.E., Airport Engineer
SUBJECT: American Rescue Plan Act (ARPA) Grant Agreement with the
Federal Aviation Administration - \$148,000

The American Rescue Grant Program (ARGP) under the American Rescue Plan Act (ARPA) has provided grant funding for costs related to operations, personnel, debt service payments, cleaning, sanitization, janitorial services, and air purification devices aimed at combating the spread of pathogens at the Airport

ARPA Act Grant amounts were derived by a legislative formula with the purpose of prevention, preparation, and response to the coronavirus. Funds provided under this Grant Agreement must only be used for purposes directly related to the Airport. Such purposes can include the reimbursement of an airport's operational and maintenance expenses incurred no earlier than January 20, 2021, or to reimburse debt service payments where such payments that occur on or after December 27, 2021.

Funds provided under the Grant will be governed by the same principles that govern airport revenue. New airport development projects may not be funded with this Grant, unless and until the Grant Agreement is amended or superseded by a subsequent agreement that addresses and authorizes the use of funds for the airport development project.

Staff Recommendation

Staff recommends the American Rescue Plan Act Grant Agreement be approved for the City to accept \$148,000 from the Federal Aviation Administration for the prevention, preparation, and response to the coronavirus.

VOTING ITEM 2
EXHIBIT 1



VOTING ITEM 3

DATE: August 26, 2021
TO: Aviation Advisory Board
FROM: Rufus A. James, Airport Director 
BY: Khant Myat, P.E., Airport Engineer
SUBJECT: Fort Lauderdale Executive Airport - Design Rehabilitation and Realignment of Taxiways Echo and Juliet, and Relocation of Runway 9 Run-Up Area - Project 12522 - Federal Aviation Administration (FAA) Grant - \$360,671

Taxiway Echo provides access to the Runway 9 Run-up Area from the southern part of the airfield (EXHIBIT 1). The Pavement Condition Index (PCI) number from the Pavement Management Plan rated the pavement along Taxiway Echo as 64 out of 100, which translates to a fair condition.

This project is for the associated design costs for the rehabilitation and realignment of Taxiway Echo and the relocation of the Runway 9 Run-up Area. In addition, Taxiway Echo will be realigned to meet current standards eliminating a nonstandard and confusing taxiway intersection.

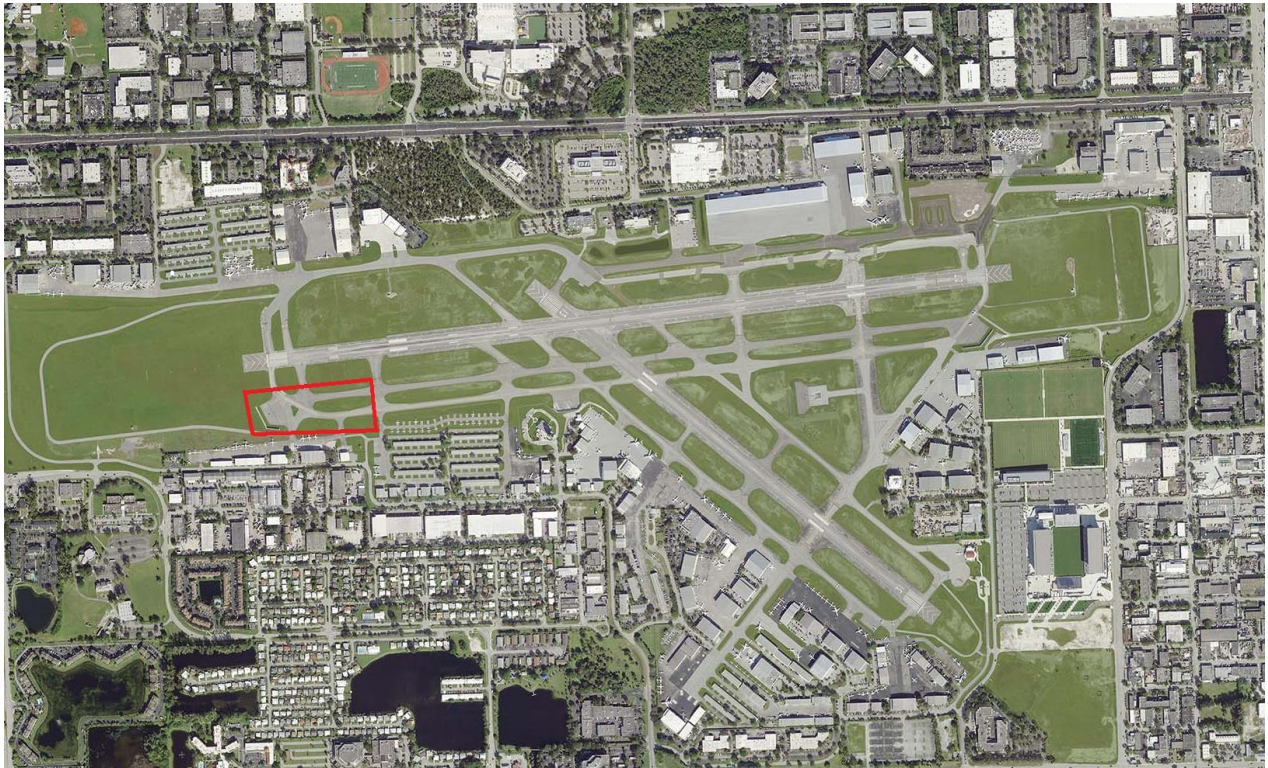
The relocation of the existing Run-Up Area and a minor geometric design change to Taxiway Juliet will comply with current Federal Aviation Administration (FAA) design standards, which are both logically necessary to accomplish the rehabilitation of Taxiway Echo. The Taxiway Echo edge lighting system has also reached its useful life and will be reconstructed as part of this project.

Based on the estimated design costs of \$360,671, the FAA has agreed to provide grant funding for 100% reimbursement of eligible design costs for this project.

Staff Recommendation

Staff recommends the Grant Agreement be approved for the City to accept \$360,671 from the Federal Aviation Administration for 100% of the cost for the design rehabilitation and realignment of Taxiways Echo and Juliet, and relocation of Runway 9 Run-Up Area.

VOTING ITEM 3
EXHIBIT 1



**VOTING ITEM 3
EXHIBIT 1**





COOPERATIVE NOISE ABATEMENT EFFORT

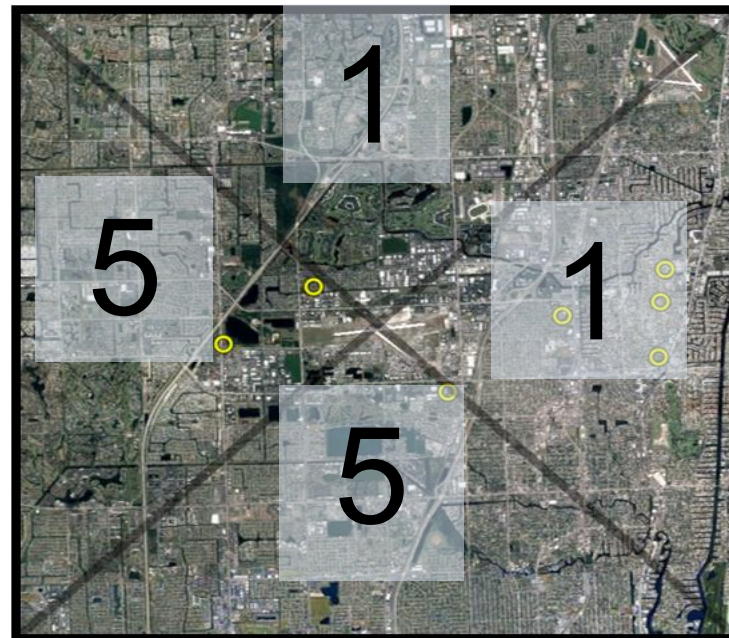
Month of June 2021

July 22, 2021

Noise Reports By Quadrant

Jet Departures and Noise	May-21	Jun-21
Total Jet Departures	1129	803
Runway 27 Jet Departures	95	89
Runway 9 Jet Departures	1020	699
Runway 13/31 Jet Departures	14	15
Runway 9 Jet Departure, I-95 Turns	528	336
Runway 9 Jet Departure, % I-95 Turns	52%	48%
Jets over 80 dB at Monitor #1	*	*
Jets over 80 dB at Monitor #2	1	0

Noise Reports	May-21	Jun-21
Number of Households - FXE Noise Only	5	12
Number of Noise Reports - Jets	1	2
Number of Noise Reports - Propellers Single-Engine	4	5
Number of Noise Reports - Propellers Multi-Engine	0	5
Number of Noise Reports - Helicopters	0	0
Number of Noise Reports - Unmatched	0	0
Number of Noise Reports - DT1	0	0
Total Number of Noise Reports for FXE	5	12



Note: The equipment for Noise Monitoring Terminal (NMT) # 1 was removed on 12/12/2020 for deconstruction of Broward County's water tank tower, which is expected to be completed by the end of December 2021. NMT # 1 will be reinstalled after the water tank removal.



COOPERATIVE NOISE ABATEMENT EFFORT

Month of July 2021

August 26, 2021

Noise Reports By Quadrant

Jet Departures and Noise	Jun-21	Jul-21
Total Jet Departures	803	677
Runway 27 Jet Departures	89	67
Runway 9 Jet Departures	699	601
Runway 13/31 Jet Departures	15	9
Runway 9 Jet Departure, I-95 Turns	336	283
Runway 9 Jet Departure, % I-95 Turns	48%	47%
Jets over 80 dB at Monitor #1	*	*
Jets over 80 dB at Monitor #2	0	2

Noise Reports	Jun-21	Jul-21
Number of Households - FXE Noise Only	12	5
Number of Noise Reports - Jets	2	1
Number of Noise Reports - Propellers Single-Engine	5	2
Number of Noise Reports - Propellers Multi-Engine	5	0
Number of Noise Reports - Helicopters	0	0
Number of Noise Reports - Unmatched	0	2
Number of Noise Reports - DT1	0	0
Total Number of Noise Reports for FXE	12	5



Note: The equipment for Noise Monitoring Terminal (NMT) # 1 was removed on 12/12/2020 for deconstruction of Broward County's water tank tower, which is expected to be completed by the end of December 2021. NMT # 1 will be reinstalled after the water tank removal.

UPDATE ITEM B

DATE: August 26, 2021
TO: Aviation Advisory Board
FROM: Rufus A. James, Airport Director 
BY: William Ward, Airport Operations Supervisor
SUBJECT: Development and Construction

12243 – Taxiway Foxtrot Relocation Project

The Taxiway Foxtrot Relocation Project completed Phase 3B and 3C that include work at Taxiway Delta and Taxiway Foxtrot 10 (formerly Taxiway Romeo). The final stage of Phase 3D is underway at Taxiway Sierra. All paving efforts in this project have been completed with final paint and punch list items left to address prior to completion of this project. The expected completion of this project is scheduled for Mid-September 2021.



12358 – Airfield Signage Replacement Project

Over the last several years the Airport has been transitioning from an incandescent lighting system to an LED lighting system. The new LED signs illuminate brighter providing a safer airfield for aircraft maneuvering. LED signs also include energy savings and reduced maintenance cost for the Airport. Work being performed during this project include the installation of new LED airfield guidance signs, sign bases, cabling, and conduit. Construction began in July 2021 and is anticipated to be completed by October 2021.



New Signage



Old Signage

12520 – Runway Incursion Mitigation Project

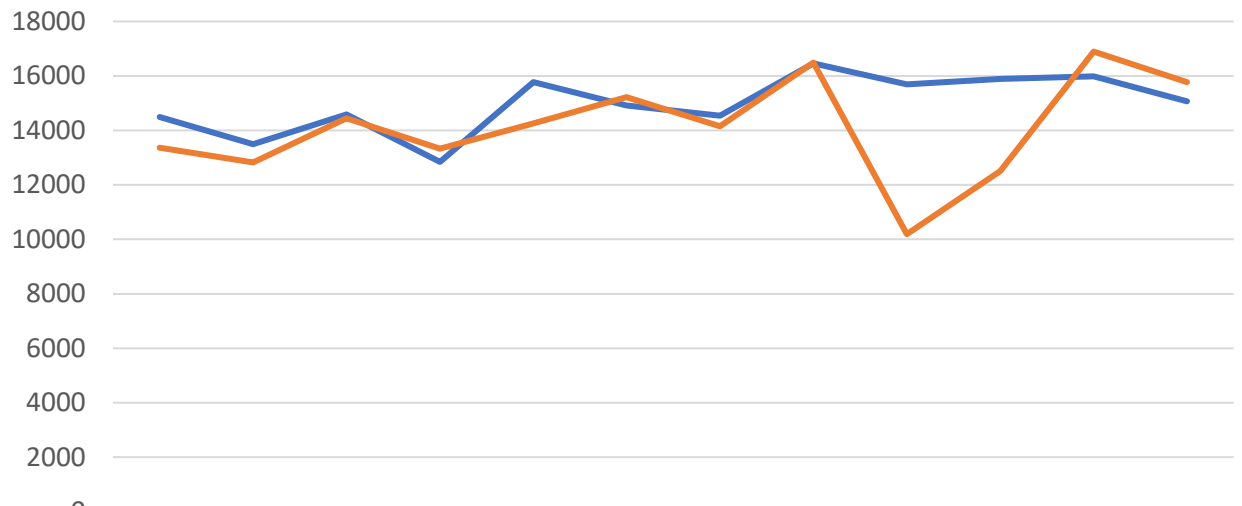
The Federal Aviation Administration (FAA) developed a comprehensive and multi-year program to identify, prioritize, and implement solutions to mitigate runway incursions. Several areas were identified by the FAA and Airport staff as areas of concern that could potentially lead to runway incursions.

Airport staff proposes to address these areas by installing in-pavement, elevated LED Runway Guard Lights, as well as surface painted signs at five locations along Runway 13/31. New conduit and cabling will also be installed as part of the project, along with modifications to the electrical vault. The Runway Incursion Mitigation Project has an expected completion date of November 2021.



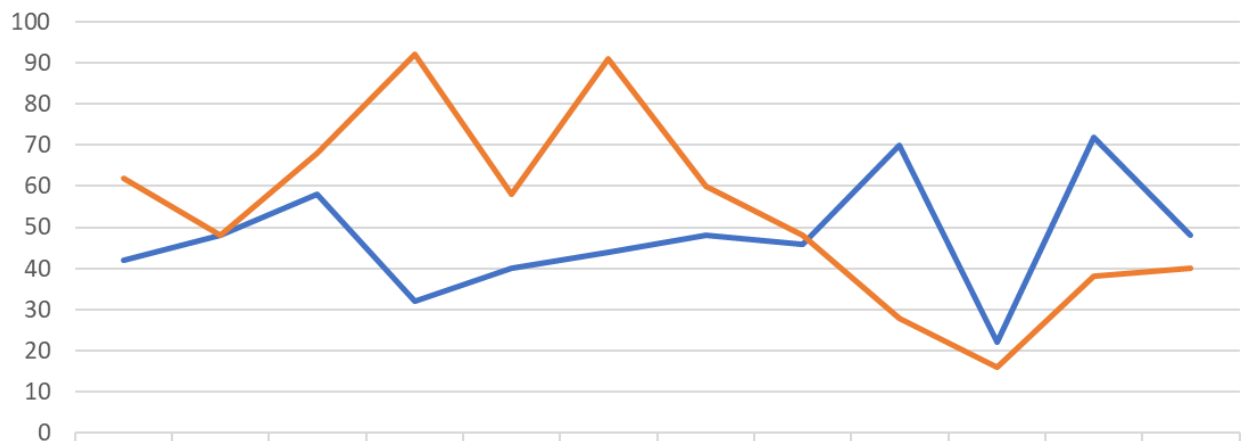


Airport Operations - 12 Month Cumulative



Aug 20 - Jul 21 Aug 19 - Jul 20

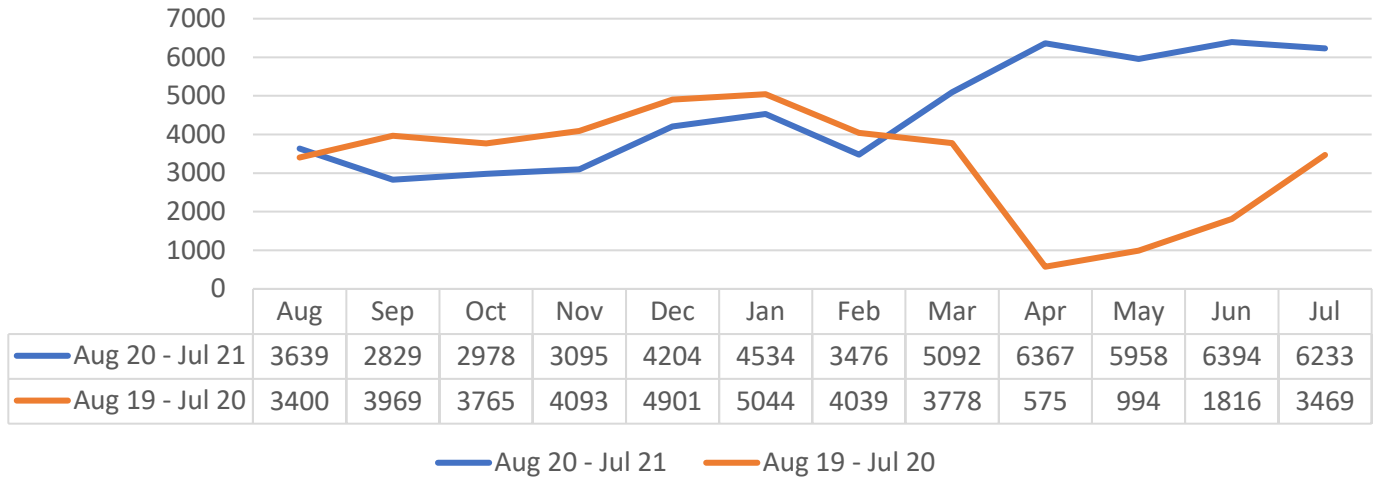
DT1 Helistop Operations - 12 Month Cumulative



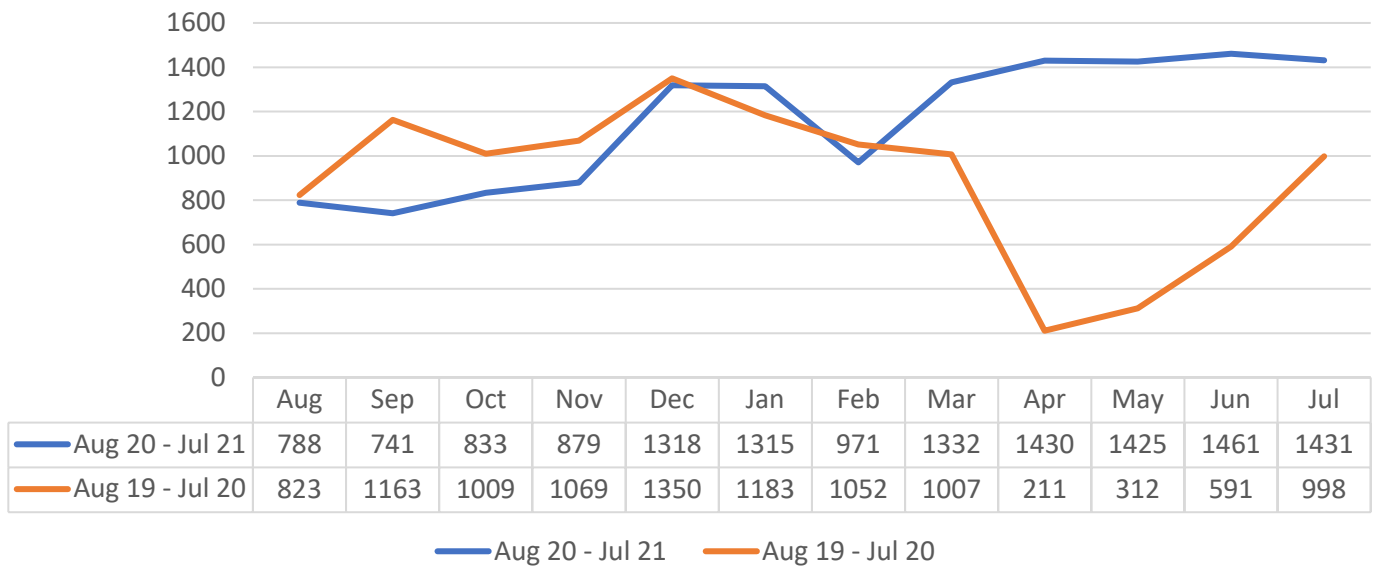
Aug 20 - Jul 21 Aug 19 - Jul 20

UPDATE ITEM B

Customs Passengers Operations - 12 Month Cumulative



Customs Aircraft Count - 12 Month Cumulative



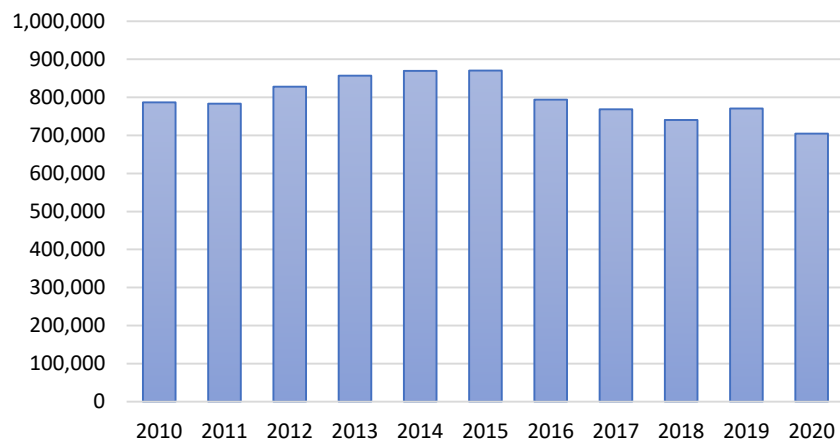
Alerts

Date	Alert Level	Aircraft Type	Description
7/2/21	III	Cessna 402	Loss of Directional Control
7/3/21	I	Cessna 402	Brake Failure
7/5/21	I	Cessna 172	Brake Failure
7/10/21	II	Piper Navajo	Unsafe Gear Indication
7/14/21	II	Piper Navajo	Unsafe Gear Indication
7/19/21	III	Piper Navajo	Nose Gear Collapse
7/29/21	III	Piper Seminole	Loss of Directional Control

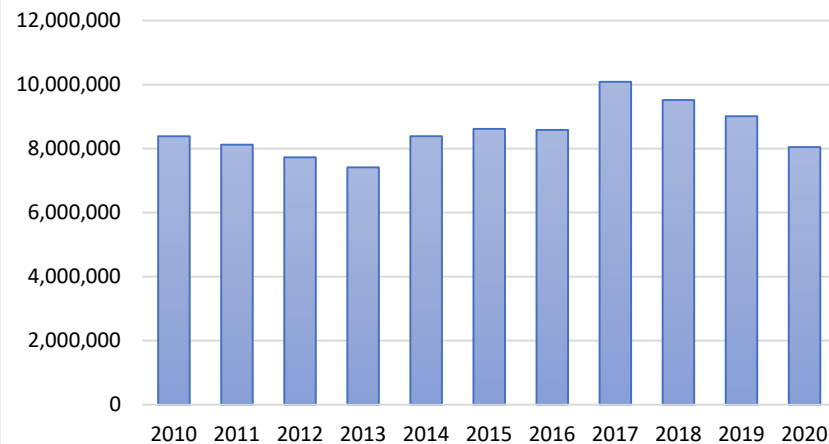
Annual Fuel Flowage (Gallons)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Avgas	786,759	783,316	827,973	856,927	869,517	870,357	793,918	768,535	740,423	770,629	704,592
Jet	8,386,399	8,124,120	7,728,259	7,414,384	8,387,655	8,616,182	8,584,300	10,087,563	9,517,708	9,012,405	8,048,150
Total	9,173,158	8,907,436	8,556,232	8,271,311	9,257,172	9,486,539	9,378,218	10,856,098	10,258,131	9,783,034	8,752,742

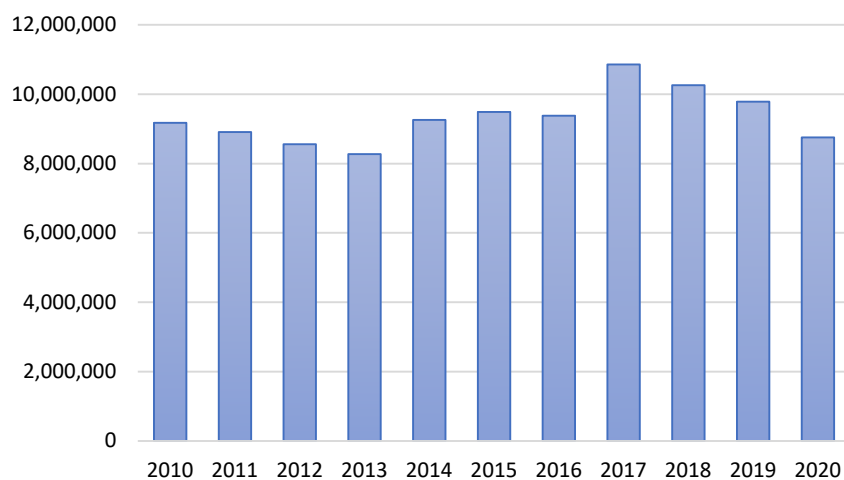
Avgas



Jet

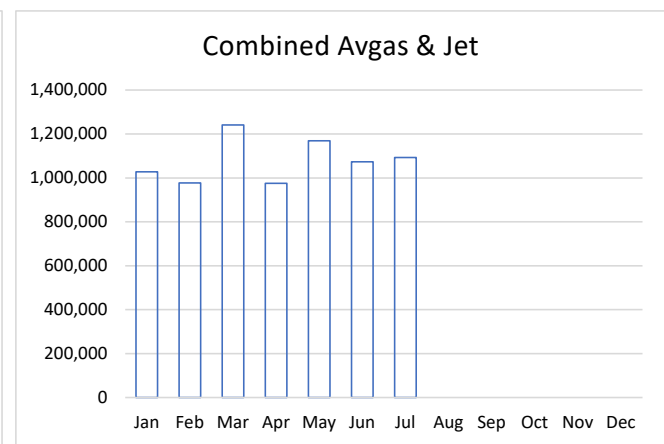
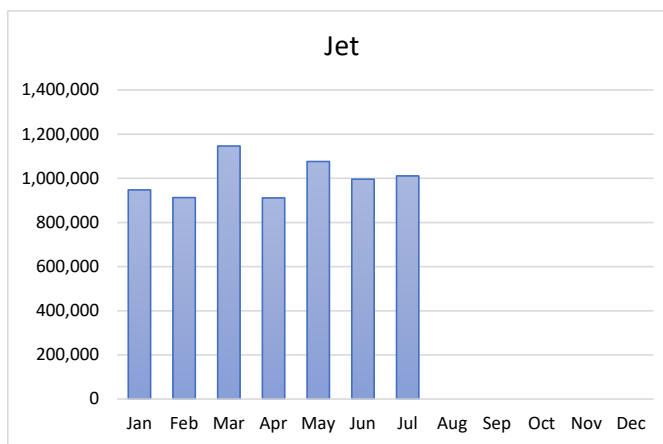
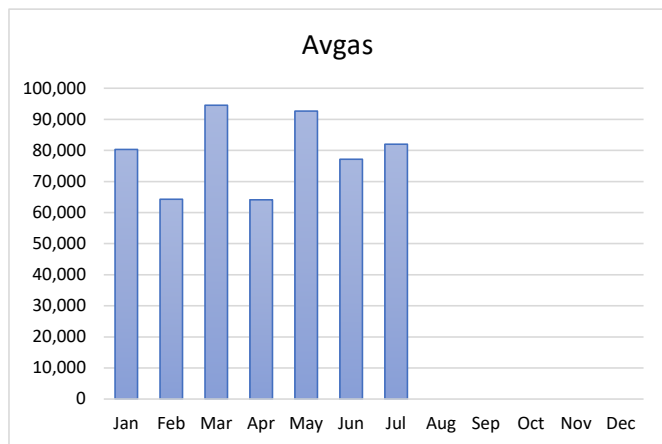


Combined Avgas & Jet



Monthly Fuel Flowage (Gallons)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Totals
Avgas	80,310	64,284	94,532	64,109	92,654	77,155	81,995						555,039
Jet	947,335	912,724	1,146,456	911,143	1,076,271	996,106	1,010,785						7,000,820
Total	1,027,645	977,008	1,240,988	975,252	1,168,925	1,073,261	1,092,780	0	0	0	0	0	7,555,859



UPDATE ITEM C

DATE: August 26, 2021
TO: Aviation Advisory Board
FROM: Rufus A. James, Airport Director
SUBJECT: June and July Arrearages



Rent

There are no arrearages to report.

Fuel Flowage

There are no arrearages to report.