



CITY OF FORT LAUDERDALE

APPROVED MINUTES  
NORTHWEST-PROGRESSO-FLAGLER HEIGHTS  
REDEVELOPMENT ADVISORY BOARD  
CITY OF FORT LAUDERDALE  
100 NORTH ANDREWS AVENUE  
8<sup>TH</sup> FLOOR CONFERENCE ROOM, CITY HALL  
TUESDAY, JUNE 12, 2018 – 3:00 P.M.

**Cumulative Attendance June 2018 - May 2019**

<b><u>Members Present</u></b>	<b><u>Attendance</u></b>	<b><u>Present</u></b>	<b><u>Absent</u></b>
Ron Centamore, Chair	P	1	0
Rhoda Glasco Foderingham, Vice Chair	P	1	0
Leann Barber	A	0	1
Sonya Burrows	P	1	0
Lisa Crawford	P	1	0
Alan Gabriel	P	1	0
Mickey Hinton	P	1	0
John Hooper	P	1	0
Dylan Lagi	P	1	0
Steffen Lue	P	1	0
Michelle Nunziata	P	1	0
Diane Randolph	P	1	0
Scott Strawbridge	P	1	0
Tina Teague	P	1	0
John Wilkes [arrived 3:20]	P	1	0

**Staff**

D'Wayne Spence, NPF-CRA Manager  
Vanessa Martin, CRA Business Manager  
Sandra Doughlin, NPF-CRA  
Bob Wojcik, Housing and Economic Development Manager  
Eleni Ward Jankovic, Project Coordinator  
Karen Warfel [nee Mendrala], Transportation Mobility Department  
Christine Fanchi, Transportation Mobility Department  
Jamie Opperee, ProtoType, Inc.

**Communications to CRA**

**Motion** made by Mr. Strawbridge, seconded by Mr. Wilkes, to ask the CRA to let this Board form a task force to work with the TMA to bring route recommendations back to the Board. The motion passed unanimously on a voice vote (13-0).

**I. Call to Order/Roll Call**

**NPF CRA Chair**

Chair Centamore called the meeting to order at 3:07 p.m. and the roll was called.

**II. Introduction of New Board Members**

Chair Centamore introduced the new members: Lisa Crawford, attorney and realtor; Michelle Nunziata, realtor and President of Civic Association in Flagler Village; and returning Sonya Burrows, owner Burrows Electric Co. and President Ft. Lauderdale Negro Chamber.

**III. Approval of Minutes**

**NPF CRA Chair**

- May 8, 2018

**Motion** made by Mr. Gabriel, seconded by Mr. Lagi, to approve the May 8, 2018 minutes. In a voice vote, the motion passed unanimously.

**IV. Project Funding Update**

**Vanessa Martin,  
Business Manager**

Ms. Martin stated there were no updates other than showing a projected balance of \$1.5 million remaining, and explained the spreadsheet before the Board for FY 2018.

**V. NPF CRA Capital & Operating Budget FY 2019**

**D'Wayne Spence,  
NPF CRA Manager**

Mr. Spence directed attention to the Funds sheet with pink and yellow highlights, noting the budget season is approaching, and that the City and CRA approve this Board's budget. Total revenue of \$11,213,124 is anticipated; according to State Statute, all of these funds needs to be spent unless some are being used to pay down a debt or towards a redevelopment project that will be completed within three years. Any unexpended funds at the end of the year will return to the various taxing authorities such as the School Board, Broward County, etc. There are currently no capital projects listed; funds from previous capital projects will be reallocated into the operating fund. \$7,778,00 will be towards incentive programs as recently modified. Outside counsel is projected at \$100,000; the City Attorney/General Counsel has been farming out work previously done in house.

Mr. Strawbridge asked whether the \$4 million is the tax increment expected, and why it is lower than recent years. Mr. Spence noted it is combined revenue, so Ft. Lauderdale's part (\$4 million) has been taken out, but \$7 million is listed further down to total \$11 million combined revenue. Discussion followed as to what fund sources are represented. The dollars discussed at the last meeting are trapped in capital improvements and cannot be moved into operating for use with incentive programs, per City Auditor's interpretation of the statutes.

Ms. Crawford wondered what funds have to be used by which dates. Mr. Spence said all of the dollars needs to be used by the end of the fiscal year unless allocated towards a redevelopment/capital improvement project which must be completed within three years. Discussion followed as to how the City Auditor determines what goes where, but the monies are not to be moved. The \$11 million has to be spent unless it is put into a redevelopment project.

Mr. Gabriel asked for an example for the use of outside legal counsel. Mr. Spence explained that requests for incentive funds are being handled by outside counsel for the drafting of development agreements, such as YMCA, Sistrunk Market, The 613. General Counsel's office brought a resolution to the City Commission through the CRA Board which was approved in June 2017 with a \$50,000 cap; budget for this item in FY 2019 will be for a \$100,000 cap. Discussion followed, the Bylaws/Charter of this Board stipulate the City Attorney as the General Counsel.

Mr. Gabriel wondered if there are any capital improvements currently being considered. Mr. Spence noted that an entryway improvement along Sistrunk Blvd on the western boundary; however, FDOT plans a 95 expansion near there. Also, safe crossings on Sistrunk; some complete street enhancements on 9<sup>th</sup> Ave. As to wayfinding signs, Chair Centamore noted these sign projects must be approved by the State.

**Motion** made by Ms. Glasco Foderingham, seconded by Mr. Gabriel, to forward the proposed budget to the CRA Board with a recommendation of approval. The motion passed on a roll call vote (13-1):

Ayes: Ms. Glasco Foderingham, Ms. Burrows, Ms. Crawford, Mr. Gabriel, Mr. Hinton, Mr. Hooper, Mr. Lagi, Mr. Lue, Ms. Nunziata, Ms. Randolph, Mr. Strawbridge, Ms. Teague, Chair Centamore  
Nays: Mr. Wilkes

Discussion: Mr. Wilkes noted items on the expenditure side of the spread sheet and asked for clarification of the ad/marketing expenditure, learning it is part of the operating expenditures. Further clarification on miscellaneous items was given by Ms. Martin, including repayment of a loan and difference between the long-term spreadsheet and the 2018 budget. Mr. Strawbridge suggested a more detailed budget, that the more questions asked, the fuzzier the explanations, so how can a recommendation be made to the CRA; Mr. Spence explained what items comprise certain expenditures that are out of the ordinary and not regular operating expenses. Chair Centamore commented the reason for outside counsel is for expediency, City Counsel takes four to six months to process agreements, but that outside counsel needs to be monitored as to how much faster it is getting done. Mr. Wilkes commented that in-house counsel is not geared to address such issues and has no problem with outside counsel, but does think the Board should be presented with the fees for particular projects rather than budgeted as a whole. Further discussion followed on how Staff should address this; Mr.

Spence recommended not making that change at this time, but will bring it back to the Board as the budget process moves forward.

## **VI. Funding Requests**

- **Jack and Jill Children's Center**

**D'Wayne Spence,  
NPF CRA Manager**

Mr. Spence summarized an application from Jack and Jill Children's Center, a private school that would be located on the campus of Jack and Jill Children's Center at 1315 W Broward Blvd. The request is \$2,500,000 for construction of this project from the Development Incentive Program. Heather Siskind, Executive Director of Jack and Jill Children's Center, introduced board member Tom McManus, who gave a brief PowerPoint presentation on the application (attached), then asked for questions.

Ms. Glasco Foderingham wondered why CRA funds should be used to fund a private school. Mr. McManus noted that this project meets the criteria of removing slum and blight (tearing down building) and economic impact that creates jobs. Intangible effect goes farther in the Jack and Jill provides many services for the community above and beyond the tangible effects: 40 new jobs, and will look to hire people who live within the CRA boundary. Mr. McManus asked that the Board look less at the project being a school than at what can be achieved within the CRA objective. Ms. Glasco Foderingham noted Tab 9, Item 7, a CRA update from a January meeting about asking for CRA funds because they need to be spent; Mr. McManus restated the two boxes their application checks are the removal of a blighted building to be replaced with a state-of-the-art school along with the creation of sustainable jobs.

Mr. Gabriel added that on Tab 19 there are photos of the neighborhood, and clarified there is a rendering of the new school but no photo of the building being removed. Further discussion followed as to how this request is any different from others that have come before this Board from markets, etc. Total budget for the project is \$9 million (\$7.2 million construction/\$1.8 million operating); however, since the Parkland tragedy, there are new security mandates which may increase that. To date, \$4 million has been raised since October 1 and community outreach for further support continues. The school, per se, has already begun, next year up to the 2<sup>nd</sup> grade; the building to house the projected capacity up to 5<sup>th</sup> grade is what is needed.

Maria Meyer, Director of Development at Jack and Jill, noted that 100% of their board members have already participated in the capital campaign, 100% of their staff (55 employees) have committed by making pledges, along with 50% an auxiliary board.

Mr. Strawbridge asked who this project serves, where the children come from, who pays their tuition, and where the staff comes from. Mr. McManus stated 40% of the staff resides within the CRA district along with 86% of the students. A charter school was considered, but that route would have prohibited the ability to take care of the people within the CRA district and allows for more self-determination while allowing school choice. As a traditional private school,

students qualify for a program called Step Up for Students scholarship, which is based on income-based throughout Florida. There are fees which parents pay, including after-school care, uniforms, registration; as part of the programs, parents must volunteer and work or go to school. The funding comes primarily from the scholarships.

Ms. Nunziata wondered how many students are currently enrolled. Ms. Meyer said 190 children (aged 6 weeks through 1<sup>st</sup> grade and some after school students) now, but with the new building another 214 children can be added. The new school will allow for two kindergarten classes and two classes each on up through fifth grade as the school grows. The tuition for the private school is around \$7,000 per year, any subsequent funding is made through fundraising efforts. The goal is to have students stay with the school throughout the fifth grade, and for the families to continue with other children. Currently every single student at the elementary level is on full scholarship through the Step Up program.

Mr. Strawbridge asked for more information concerning the blighted property aspect of the application, and clarification that all the moneys have been raised except for what the CRA can provide, which would be just the same as a commercial project which might come before the Board for consideration. Mr. McManus stated that the CRA funds will help bridge that gap, but there is still work to do; no other requests have been made of the City of Fort Lauderdale. Mr. Gabriel clarified that the funds are a pledge, released only when the applicants raises all the rest of their funds needed.

Mr. Lagi noted Tab 19, the estimated costs of construction being \$5.4 million; however, earlier Mr. McManus said construction was \$7.2 million. Susan Stanley, Director of Finance for Jack and Jill, answered that the \$5.4 million is for construction of the building and the remainder is for "soft costs," such as furniture and fixtures, interest on a construction loan, and some marketing costs for the capital campaign.

Mr. Lagi next noted that the Wave was one of the largest contributions to a multi-year project at \$1.5 million. Mr. Gabriel added that \$10 million was set aside for the YMCA, The 613 was \$7 million, and Sistrunk Market was \$1.4 million. Ms. Teague commented that all those projects benefited a vast majority of people in the community, but this serves just a small part of the community. Mr. McManus countered by stating that hundreds of people are served along with providing programs that others (adults) can utilize (i.e., first-time home buying). Their doors are welcoming people of the community in many ways. The focus isn't just the school, dozens of jobs are provided and blight is being removed by building the new school.

Mr. Lagi continued by stating larger appropriations have been to not-for-profit groups and large appropriations for for-profit groups, and memos for those things were received. With a large request like this one, no memo was received explaining the monies are coming from, is it programmed out, is it a one-shot, is this part of surplus dollars. Such information is needed to make a more sound recommendation. Mr. Spence apologized for not having a memo prepared and cited being short-staffed; however, he had been encouraged to move it forward as presented now. A memo and recommendation will be worked up for the CRA Board. In

lieu of a memo at this time, Mr. Spence stated that this application is the same as all the others, funding comes from the development incentive program fund and would be structured for a multiple (four) years budgeting. Further, Mr. Lagi wondered what happens between applicants for profit and not-for-profit applicants, only one is not-for-profit. Mr. Spence said typically in CRAs, because the funding comes from tax increment financing, the goal is to invest in projects that will contribute to that tax increment financing; as a general principle, most CRAs do not fund not-for-profits for that reason. However, the overall health of the community can be considered, especially if it brings about economic benefits. Discussion followed on this and other points previously presented by applicant and Board Members. Ms. Burrows added that, from a schooling standpoint, that economically depressed community has two public elementary schools, a charter school, a parochial school, and a Montessori school; there is plenty of choice in that community. Besides the social services, how would a private school really benefit the community.

Ms. Glasco Foderingham stated that, after going back and looking at the 2013-2018 CRA plan, this Board needs to go back and review it, possibly have a workshop, look at where it has been, where it is, and where it needs to go in coming years. Ms. Glasco Foderingham does not see any cohesive, comprehensive plan for the CRA, particularly as it relates to the Northwest. Finally, that for this project Staff needs to go back and prepare the memorandum and give this Board time to investigate this further; this item should be deferred to another meeting before making a decision.

Open to comments from the floor:

- **Belinda Knox**, has been involved with Jack and Jill for over 27 years, herself and her children. Jack and Jill made a big difference to her family and her community and a big difference across the U.S. and internationally as her children are all college graduates, even one working on Ph.D. Cited anecdotes on how students and families in such a school impact the community at large.
- **Carletha Shaw-Rolle, Ph.D.**, born and raised in the community, but did not have an opportunity for Jack and Jill, but does not doubt the amazing program because friends involved in program. Removing blight is a valuable criterion, but why put another school in an area where other schools are under-enrolled? What are the viable choices in such an environment? Even with a scholarship, the \$500 per year parents must pay could be onerous. Will Jack and Jill commit to always serve kids in the area?
- **Karen and Chad Cherry**, residents, feel Jack and Jill shouldn't even be called a school at all, it is so much more. They chose Jack and Jill for their son because he would be "incubated" there as they did for him in home school, an extension of their family, and gave many reasons how. Public and charter schools were not choices for their son (older daughter is in public middle school).
- **Arteria Francis and Peteria Holmes**, both came into Jack and Jill through Career Source, and work at different types of levels (volunteer, under the teachers, administrative staff). Cares more about kids than other schools, more

of a family than just a school. Kids are excited in this environment; nieces and nephews went to Jack and Jill are now in middle school. Gave examples of personal experiences.

Comments from floor closed.

Ms. Glasco Foderingham asked about the projected timeframe for the project and capital campaign.

- Ms. Siskind stated construction would begin June 2019 and the school would be ready for full operation by August 2020, beginning with one each of kindergarten, first, second, third, and fourth.
- As to the capital campaign, Ms. Meyer said the capital campaign is expected to have raised \$7.2 million to time to start construction in June 2019; the budget is over 4 years, so the balance should be bridged over that time.
- Nancy Daly, Board of Directors of Jack and Jill, added they may be a private school, but they are not elitist; families pay according to what they can afford; it is important to know this is their neighborhood school.
- Steve Halmost, Jack and Jill Board Member, added perspective on how affordable enrollment contributes to jobs creation in the community.

**Motion** made by Ms. Glasco Foderingham, seconded by Ms. Burrows, that this item be deferred until the next meeting, with direction to Staff to prepare Memo. The motion passed on a roll call vote (13-1):

Ayes: Ms. Glasco Foderingham, Ms. Burrows, Ms. Crawford, Mr. Gabriel, Mr. Hinton, Mr. Lagi, Mr. Lue, Ms. Nunziata, Ms. Randolph, Mr. Strawbridge, Ms. Teague, Mr. Wilkes, Chair Centamore

Nays: Mr. Hooper

- **Legal Department Additional Funding**

**D'Wayne Spence,  
NPF CRA Manager**

Mr. Spence neglected to address several items. There is a funding gap not budgeted for outside legal services for this fiscal year, so an item must be taken to the CRA Board. Staff recommends approval. These are bills that have already accumulated, but cannot be paid without authorization.

Karen Warfel and Christine Fanchi gave a brief PowerPoint presentation on outstanding Capital Infrastructure projects as per the Board's request (see attached).

Mr. Wilkes noted that the Mobility Master Plan was shot down recently, asked for more information as to why the subcommittee for the City-wide review did not go forward. Mr. Spence said authorization is needed from the CRA, the advisory board cannot unilaterally set up a subcommittee.

Mr. Strawbridge noted the Mobility Master Plan would be the first place to go for determining projects. The Walker Project has been scoped in such a way as to meet the requirements of FDOT more than meeting the requirements of the community. Ms. Warfel disagreed stating the scope is the original, what the community wanted. Mr. Strawbridge thinks it would make sense to overlay it with the Mobility Master Plan to make sure it all fits together, recommending it be don't not concurrent to a mobility master plan, but subservient to it (not parallel). Also, 7<sup>th</sup> and 9<sup>th</sup> should be looked at from an aesthetic perspective. Finally, disappointed with landscaping on 9<sup>th</sup>, or rather the lack of it; can it be enhanced? Mr. Spence stated that these items would be well addressed and advocated in the proposed subcommittee. Ms. Warfel agreed about 7<sup>th</sup> Ave and noted a consultant is being added to the scope to do some conceptual drawings, specifically on 7<sup>th</sup> Ave. A lot of public outreach is being done as well as coming before the CRA every other month to give updates.

Chair Centamore clarified that the original price for the crosswalk project was \$450,000; however, Ms. Fanchi stated the numbers were upped because recent bids have been coming in 50% higher thanks to the great economy. Ms. Warfel added storm water issues and other things not previously anticipated. Chair Centamore continued with the \$2.5 million originally proposed for 9<sup>th</sup> Ave. now comes out closer to \$4 million just for street improvements. The Penny Tax for transportation, if it passes in November, might be enough to do the 7/9 Connector. Suggests doing the Mobility Master Plan and then decide what to fund and how.

Ms. Burrows commented the crosswalks are desperately needed on Sistrunk since the median has been taken away. There is a bad accident there at least once a week; watching elderly and small children trying to cross with no median strip can take five to ten minutes.

Ms. Warfel stated that a draft task order has been prepared, so the subcommittee could start within a couple of months; it will take a year to complete with the amount of outreach planned.

**Motion** made by Ms. Burrows, seconded by Mr. Lagi, to approve the funding for \$75,000 design and \$450,000 construction for the Sistrunk crosswalk, and, concurrently start the CRA Mobility Master Plan. The motion passed on a roll call vote (13-0):

Ayes: Ms. Glasco Foderingham, Ms. Burrows, Ms. Crawford, Mr. Gabriel, Mr. Hinton, Mr. Hooper, Mr. Lagi, Mr. Lue, Ms. Randolph, Mr. Strawbridge, Ms. Teague, Mr. Wilkes, Chair Centamore [Ms. Nunziata left before vote was taken.]

Nays: None

## VII. Old/New Business

## NPF CRA Board/Staff

### Old Business

Chair Centamore noted that last month the Board talked about forming a committee to work with Sun Trolley on routes for this community. In light of learning that this Board cannot form

committees on its own, that the must be approved by the CRA Board first, calling for a communication to the CRA Board to form a task force for the routes of the Sun Trolley or ask Sun Trolley to prepare several routes that can be brought to the committee for recommendation to service the community. Mr. Strawbridge felt this could be an excellent opportunity to work with TMA to come up with solutions, and would be valuable to ask the City Commission to allow this Board to form a task force of a group of members of this Board to work together with the TMA, with no authority except to bring things back for discussion. Mr. Wilkes agreed, as this is a great time to act with the new Commission who has taken steps to move back from the Wave.

**Motion** made by Mr. Strawbridge, seconded by Mr. Wilkes, to ask the CRA to let us form a task force to work with the TMA to bring route recommendations back to the Board. The motion passed unanimously on a voice vote (13-0).

### **New Business**

- **July 17, 2018 meeting**
- **August 14, 2018 meeting**
- **September 11, 2018 meeting**
- **October 11, 2018 meeting**

#### **VIII. Communication to CRA Board**

#### **NPF CRA Board**

Mr. Wilkes commented that the need to have a joint meeting sooner than later was discussed and to come up with an allocation of programs so the \$14 million could be spent so it would not be lost.

#### **Board Discussion:**

Before returning to the Agenda, Chair Centamore called for some housekeeping, and began with an incident where an applicant's tax returns were accidentally delivered to the wrong person. Steps need to be taken to keep this information confidential. Mr. Wilkes felt Staff could be relied upon to review financial credibility of an applicant and the tax records are available *if* the Board wishes to see them. The Board gave consensus on this procedure.

Chair Centamore wanted to clear the air about last month's comment by Mr. Strawbridge that Chair Centamore had approved funding for two breweries at some time in the past. Thinking back on what those breweries could be, could only think of Evasive Species (abstained) and Sistrunk Market on Sunrise (voted no). Noting that the Board Members vote their consciences and are not always unanimous, none should be belittled for the way they vote, and would like to see this be a part of this Board's policy.

Mr. Spence announced that he has been recruited and has accepted an opportunity to return to the City Attorneys office effective July 15. He confirms that he will write the memo on the Jack and Jill School before he goes.

Some discussion followed on items needed before Mr. Spence leaves:

- An opinion whether funding can be given to private or charitable organizations
- Looking for incentive programs for housing, which Mr. Spence says already exist:
  - purchase assistance program
  - residential rehabilitation program

Chair Centamore noted a need for an outreach program and discussion followed on various options and that the City's rehab program currently has no money. Ms. Glasco Foderingham has asked for a workshop on housing, which is crucial. Mr. Lagi suggested bringing this before the new Commission, but Chair Centamore feels this Board needs to be on the same page before doing so. Mr. Strawbridge commented that Mr. Spence should be this Board's lawyer at the City Attorneys Office.

## **IX. Adjournment**

The next regular NPF-CRA meeting will be held July 17, 2018. There being no further business to come before the Board at this time, the meeting was adjourned at 5:37 p.m.

Any written public comments made 48 hours prior to the meeting regarding items discussed during the proceedings have been attached hereto.

Attached: Jack and Jill Children's Center School Application Presentation  
Transportation Mobility Department Presentation



Jack & Jill  
Children's Center

Elementary School





Jack & Jill  
Children's Center

## Details of Request

### Request for NW-Progresso-Flagler Heights CRA Development Incentive Program

**Project Name:**

Jack & Jill Elementary School

**Development:**

16,717 SF school building

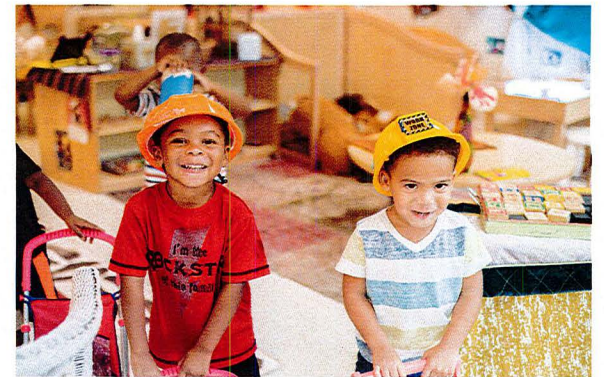
**Address:**

1315 W Broward Blvd.,  
Fort Lauderdale, FL 33312

**Request for funding:**

Funding request of \$2,500,000  
for a new private elementary school  
which will be located in  
Northwest-Progresso-Flagler Heights

**Total Budget:** \$9,000,000



# School Rendering

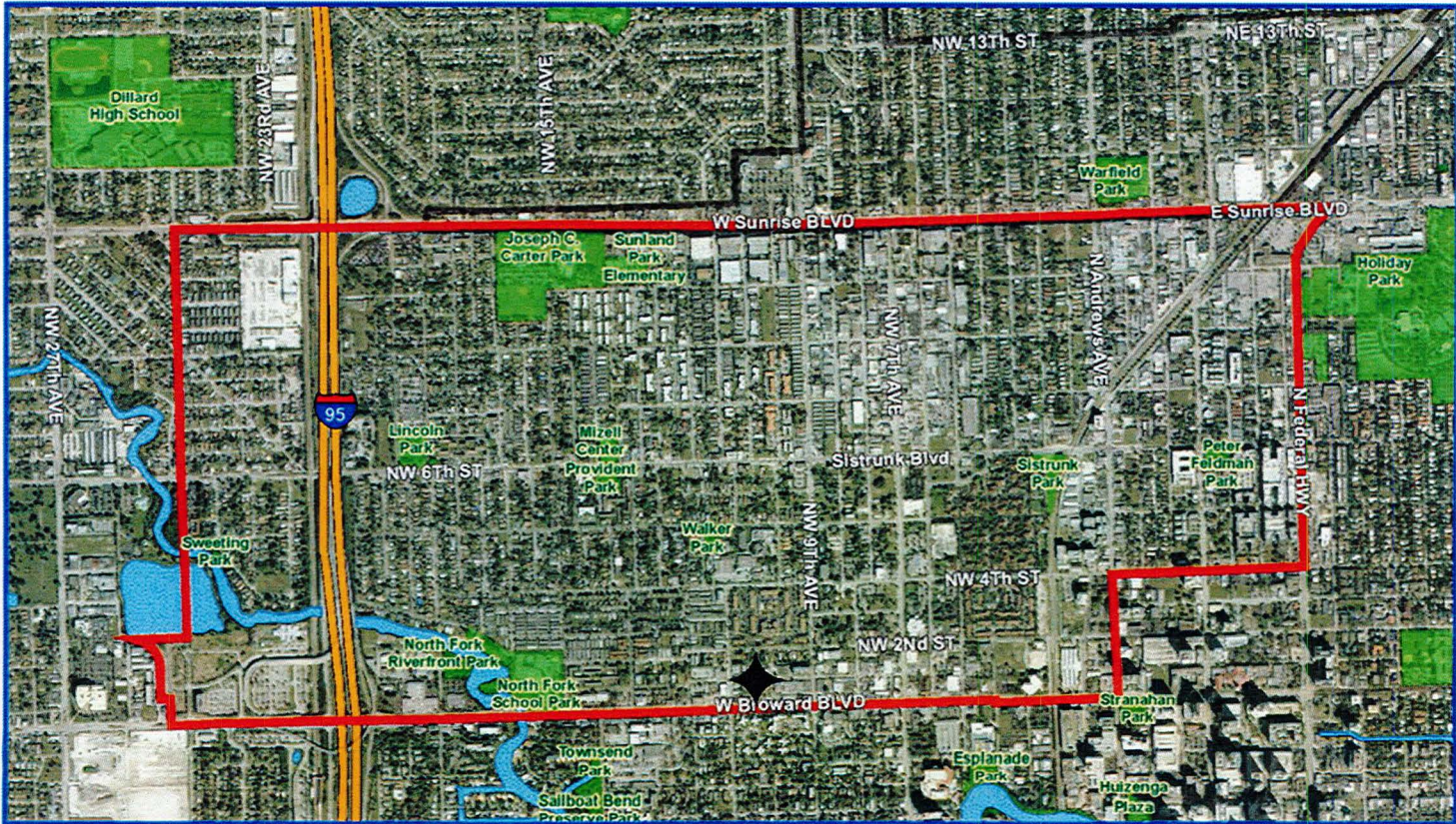


Jack & Jill Children's Center



CURRENT VIEW – *Interior Courtyard*

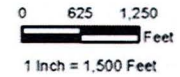


ZYSCOVICH  
ARCHITECTS



**LEGEND**

-  NORTHWEST - PROGRESSO - FLAGLER HEIGHTS CRA
-  CENTRAL CITY CRA



**CITY OF FORT LAUDERDALE  
NORTHWEST - PROGRESSO -  
FLAGLER HEIGHTS CRA**



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Jack & Jill  
Children's Center

Economic  
Impact

## NW-Progresso-Flagler Heights CRA, est. 1995

*The CRA designs and implements strategic community redevelopment plans to expand economic opportunities*

### CRA Objectives

Eliminate slum and blight conditions in CRA areas

Create new jobs and facilitate investment

### Jack & Jill Actions

Demolish the building located at 1219-21 W Broward Blvd., removing slum and blight  
Construct state of the art school which will enhance and beautify the site

Create 40 new full-time positions—  
Jack & Jill will have over 100 total positions when the new Elementary school opens



Jack & Jill  
Children's Center

## Community Advantages

- Presently, approximately **40% of our staff** live in the Northwest-Progresso-Flagler Heights CRA
- Presently, over **86% of our students** live in the Northwest-Progresso-Flagler Heights CRA.
- **100% of our parents** are employed or go to school full time
- The new school will provide school choice for families in this CRA
- After the construction of the new building, Jack & Jill will **provide educational services to over 400 children** and their families





Jack & Jill  
Children's Center

75 Years of  
Service to  
Children

Founded in 1942 by the Junior League of Greater Fort Lauderdale, Jack & Jill Children's Center began as a daycare to support women who entered the workforce while their husbands went to war.

This 75 year commitment to serving children of working parents has consistently expanded to meet the complex needs of our community.

Today, Jack & Jill is the oldest nonprofit provider of early childhood education in Broward County and has made a life-changing impact on 15,000 children and their families.



Jack & Jill Elementary School will continue the tradition of service by providing elementary education for over 212 more students, over 400 students in total.



Jack & Jill  
Children's Center

Quote by  
Admiral  
McRaven



*Admiral William McRaven- Retiring Chancellor of University of Texas System, former Commander of the United States Special Operations Command, and the longest serving Naval Seal (Bull Frog)*

His final interview in May 2018 as Chancellor:  
Texas Tribune: This is kind of a strange question but I'm just curious about it since you're on your way out of being in the position of chancellor. What keeps you up at night these days? What are you worried about?

McRaven: Pre-K through 12. I'm often asked when I am sitting in various forums, and we start to turn to national defense and national security issues and somebody in the audience will invariably ask me what I think the biggest national security issue is, and my answer's the same every time: It's pre-K through 12. Which surprises them, they think I'm going to say North Korea or they think I'm going to say Iran.

But the fact of the matter is, my biggest concern is: Are we educating the youth of America well enough so that in 10 years, 20 years that these young men and women will be great citizens of the United States, that they will be ready to come to college? That they will be ready to serve in industry and in technology? And I don't know that I think we have found the right answer to that yet. So the thing that keeps me up at night is making sure that the state of Texas – or hoping that the state of Texas – and the nation is investing in our pre-K through 12 in a way that will put our young men and women in a position to be successful.

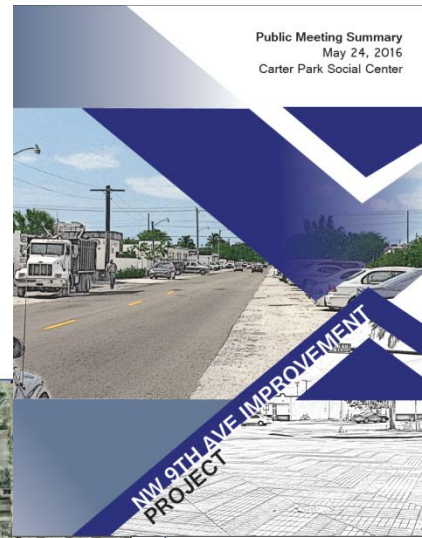


CITY OF FORT LAUDERDALE  
TRANSPORTATION & MOBILITY



**NW CRA Funding Requests**

# NW 9<sup>th</sup> Avenue



## NW 9<sup>th</sup> Avenue – Sistrunk Blvd to Sunrise Blvd

- Gap in improvements
- Held Public Meeting to begin conversation
- Major Concerns
  - Pedestrian accommodations
  - Lighting
  - Flooding
  - Sight visibility of cross streets
- Series of additional meetings will be held to direct the design



### Funding needed:

Design -	\$300,000
Construction -	\$2.5 million



# Sistrunk Blvd Crosswalks

## Installation of 6 new crosswalks

- Preliminary outreach completed
- Additional outreach to finalize locations
- Conduct feasibility of locations
- Pavement Markings
- ADA improvements needed

## Funding Needed

- **Design:** \$75,000
- **Construction:** \$450,000





# Mobility Master Plan

## NW CRA Mobility Master Plan - \$250,000

- Develops a plan with priorities for mobility improvements including pedestrians, bicyclists, vehicles and traffic calming
- Follow the format of past plans
- Series of public meetings
- Extensive public outreach
- Include entire CRA



### PEDESTRIAN LIGHTING



Installing pedestrian-scale lighting, especially at locations that are not fronted by homes, will create a safer and more comfortable environment for walking. These lights can be solar powered or LED to save energy and promote sustainability.

### SPEED SIGNAGE PROGRAM



Electronic speed signs use radar detection to alert drivers of their speeds as they pass by. They are generally installed as a temporary measure, although they may be permanent. They can be placed in the marked locations for one month at a time to help alert drivers to slow down. Other neighborhoods around the county have found success with neighborhood led signage programs, such as "Ibabele" cut outs and "Children at Play" signs that neighbors can put up on their own.



### DON'T BLOCK THE BOX



Residents have identified locations where traffic backs up through intersections. "Don't Block the Box" signs coupled with painted intersections (like the one in the image above) can alert drivers not to block the intersection.

### RAISED INTERSECTION

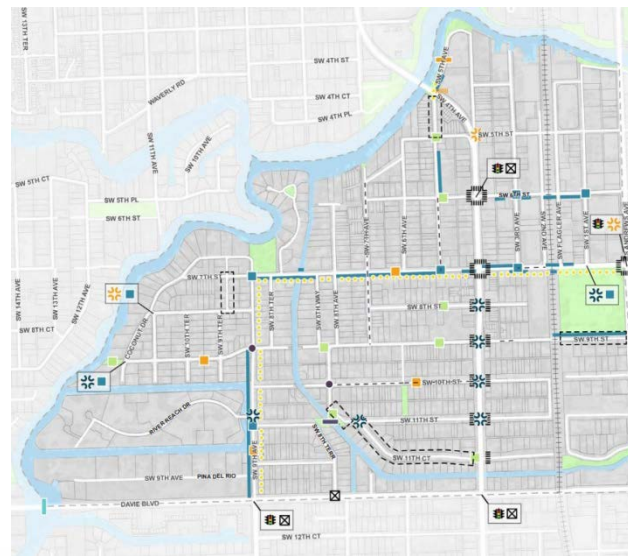


The entire area of an intersection is raised above normal pavement surface level to reduce vehicle speed through the intersection and provide a better view of pedestrians and motorists in the intersection. These are recommended in areas where driveway or roadway width prevented the use of mini roundabouts.

### MINI ROUNDABOUT



A small circular island used in the middle of intersections to force vehicular traffic to slow and negotiate around it. They also increase vehicular safety. It may be landscaped and may have mountable curbs. Raised intersections may be used in place of mini roundabouts, if desired, but may not be as effective at traffic calming.



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Potential Improvement Strategies		RESULTS OF STRATEGIES
<b>High Visibility Crosswalk</b>	High visibility crosswalks are a key element of pedestrian safety. They provide a clear path for pedestrians and alert drivers to their presence. They can be installed at intersections and mid-block crossings.	<ul style="list-style-type: none"> <li>Reduces pedestrian crashes</li> <li>Increases pedestrian safety</li> <li>Improves pedestrian visibility</li> </ul>
<b>Sidewalks</b>	Sidewalks provide a safe and comfortable environment for pedestrians. They can be installed along streets and in parks and public spaces.	<ul style="list-style-type: none"> <li>Increases pedestrian safety</li> <li>Improves pedestrian comfort</li> <li>Increases pedestrian volume</li> </ul>
<b>Pedestrian Scale Lighting</b>	Pedestrian scale lighting provides a safe and comfortable environment for pedestrians. It can be installed at intersections and along streets.	<ul style="list-style-type: none"> <li>Increases pedestrian safety</li> <li>Improves pedestrian visibility</li> <li>Increases pedestrian volume</li> </ul>
<b>Back in Angled Parking</b>	Back in angled parking provides a safe and comfortable environment for drivers. It can be installed at intersections and along streets.	<ul style="list-style-type: none"> <li>Increases driver safety</li> <li>Improves driver visibility</li> <li>Increases driver volume</li> </ul>
<b>Buffered Bike Lanes</b>	Buffered bike lanes provide a safe and comfortable environment for bicyclists. They can be installed along streets and in parks and public spaces.	<ul style="list-style-type: none"> <li>Increases bicyclist safety</li> <li>Improves bicyclist comfort</li> <li>Increases bicyclist volume</li> </ul>
<b>Signal Modifications</b>	Signal modifications provide a safe and comfortable environment for all users. They can be installed at intersections and along streets.	<ul style="list-style-type: none"> <li>Increases safety for all users</li> <li>Improves traffic flow</li> <li>Increases volume for all users</li> </ul>
<b>Raised Intersection</b>	Raised intersections provide a safe and comfortable environment for all users. They can be installed at intersections and along streets.	<ul style="list-style-type: none"> <li>Increases safety for all users</li> <li>Improves traffic flow</li> <li>Increases volume for all users</li> </ul>
<b>Textured or Colored Pavement</b>	Textured or colored pavement provides a safe and comfortable environment for all users. It can be installed at intersections and along streets.	<ul style="list-style-type: none"> <li>Increases safety for all users</li> <li>Improves traffic flow</li> <li>Increases volume for all users</li> </ul>
<b>Curb Extensions</b>	Curbs extensions provide a safe and comfortable environment for all users. They can be installed at intersections and along streets.	<ul style="list-style-type: none"> <li>Increases safety for all users</li> <li>Improves traffic flow</li> <li>Increases volume for all users</li> </ul>



# Conclusion

## Funding

- \$300,000 - NW 9<sup>th</sup> Avenue Streetscape
- \$75,000 - Sistrunk Blvd Crosswalks
- \$110,000 - Walker Elementary Safe Routes to School
- \$250,000 - Mobility Master Plan

## Future Construction Funding

- \$2,500,000 - NW 9th Avenue Streetscape
- \$450,000 - Sistrunk Blvd Crosswalks
- \$725,000 - Walker Elementary Safe Routes to School
- TBD – Mobility Master Plan Implementation

